# The Negative Impacts of Commercial Concealment on the Performance of Small Businesses in Jeddah Province in Saudi Arabia

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# Abstract

The commercial concealment phenomenon leads to negative economic, security and social consequences. It has been linked to several other phenomena such as money laundering operations and the violation of residence and work regulations by foreign workers who have been deported several times from the country due to their illegal entry. The trading practice by foreigners has been widespread for two main reasons: first, due to the availability of jobs; second, the Kingdom of Saudi Arabia is the shrine for many Muslims, especially after the Umrah (mini religious pilgrimage ceremony) or Hajj seasons. These reasons have contributed to the presence of a large number of foreigners who engage in commercial concealment activities with the help of a Saudi citizen. Such practices have contributed negatively towards both, the economy and the society, noting that the number of those foreigners is on the rise. Aggravating this situation, foreigners conceal each other's practices by hiring other foreigners in their businesses and not Saudi citizens. More light has been shed on the commercial concealment issue, whereby, citizens, the media and authorities have altogether started to combat this phenomenon. It is gaining more attention especially after the spread of many security-related crimes that are constantly published in daily newspapers. Moreover, commercial concealment played a role in the increase of the unemployment rate among young people and the control of foreigners of many commercial and services businesses in which small businesses occupy a large portion. The importance of this research study is demonstrated in its focus on the commercial concealment phenomenon and its negative impacts on the State. This particular phenomenon gravely harms the economy and inflicts damage on the society through the spread of drugs, theft and other crimes. The current research addresses this phenomenon relying on the application of a positivistic (scientific) approach to study, with a deductive approach by analyzing and reaching appropriate solutions or answers to this phenomenon. The research explores the reasons behind commercial concealment, its economic impact and defines the means to combat it by identifying the best local, international methods and regulations to combat the commercial concealment crime. To identify the various aspects related to the reasons behind commercial concealment, information and data relevant to the research topic was collected from the private sector, official bodies, citizens and other related sectors of the society. Thus, this research study followed an explanatory nonexperimental research design (Belli, 2008; Cook and Cook, 2008; Johnson, 2001) via a survey which was distributed to a 100 randomly selected sample. The IBM SPSS Statistics 23 Package for the Social Sciences (SPSS®) software was used to analyze the collected data. The research drew up some proposed recommendations to combat the commercial concealment phenomenon based on the results of the analysis of questionnaires and the study of laws, regulations and relevant references.

Keywords: commercial concealment, survey, money laundering, small businesses, human trafficking Saudi Arabia

# 1. Introduction

# 1.1 Background into the Problem

Saudi Arabia is gifted with its natural resources and its strategical geographical location which have been the source for attracting a lot of people around the world. The high level of salaries and the economic prosperity have served as motivating factors for many workers to abandon their original work contract and practice trade activities which generate huge profits. This occurs because some sponsors (known in Arabic as the "Kafeel" system) are tolerant or probably because some foreigners pay to their sponsors an amount of money or a small

percentage of their income in exchange of using the sponsor's name to engage in a private business. Such an action has resulted in many economic and social problems not to mention a continuous increase in crime rates. Since Saudi Arabia is neighbor to Islamic countries with a high population density and modest economic levels, such as Pakistan, Bangladesh, Yemen, Egypt and others, it has been targeted by countless people who wish to work there. Those foreigners enter the country initially in a legal way for the purpose of visit but extend their stay after the expiry of their legal residence period. Others apply for a visa to work for a sponsor but escape their original sponsor and work for their own account (Kinsawi, 2008). It should be noted, however, that 52% of those people who belong to this category escape their sponsors and work in business activities under commercial concealment (Beshity, 2008).

#### 1.2 Definition of Commercial Concealment

Commercial concealment is defined as enabling a non-Saudi to invest or engage in any commercial activity for the foreigner's account or to participate with other prohibited party/parties in exercising such activities or those who are prevented to practice business by the foreign capital investment system or other regulations and instructions. A citizen shall be deemed to be committing an act of concealment if he/she enables a non-Saudi to use the citizen's name, license or commercial registration. A foreigner is deemed to be committing an act of commercial concealment if he/she has obtained a foreign investment license and has enabled another foreigner to work for his/her account as opposed to the foreign capital investment system. Commercial concealment leads the foreigner to evade payment of fees imposed by the foreign investment system by holding a simulated contract including salary and remuneration (Al-Abdulali, 2003).

# 1.3 The Research Problem

Commercial concealment is considered one of the major challenges facing many government officials, economic thinkers and Saudi citizens in our modern age. This overriding challenge has been, and continues to be, dominating the Saudi economy for a long period of time. It has had devastating consequences on all aspects of the economy including unemployment, external transfer of funds, balance of payments deficit, and foreigners' control of products, services and other markets. Its disastrous consequences have also outreached several social aspects, such as the spread of forbidden international commodities including drugs, as well as security aspects such as theft, murder and finally its influence in changing the demographic composition. In spite of these terrible consequences, there is a daily rise in the number of illegal and undocumented workers who are engaged in commercial concealment activities.

The serious nature of this problem is underlined by the grave consequences it entails on the Saudi society. Hence, it is of utter importance that the whole society act together to confront this problem. As long as Saudi Arabia continues to be an attractive location for many people from poor surrounding Asian countries suffering from very high rate of unemployment, where workers accept to do any type of work for money regardless of the quality or the standard of the business, and as long as Saudi Arabia enjoys great wealth, the problem will continue for years to come. Thus, the research problem addresses this area of concern which requires studying its causes, finding solutions to combat it and eventually eliminate the problem.

#### 1.4 The Research Hypothesis

*The first hypothesis:* There is a statistically significant relationship between commercial concealment and the performance of small businesses.

*The second hypothesis:* There is a statistically significant relationship between commercial concealment and the avoidance of starting up small businesses.

*The third hypothesis:* There is a direct correlation of statistical significance between lack of strict law enforcements and the spread of commercial concealment.

*The fourth hypothesis:* There is a direct correlation of statistical significance between the citizen's awareness and the spread of commercial concealment.

*The fifth hypothesis:* There is a direct correlation of statistical significance between economic and financial problems on one hand and commercial concealment on the other hand.

*The sixth hypothesis:* There is a direct correlation of statistical significance between social problems and commercial concealment.

*The seventh hypothesis:* There is a direct correlation of statistical significance for the role of official bodies in combating commercial concealment.

The eighth hypothesis: There is a direct correlation of statistical significance for the role of the private sector,

including commercial banks, in combating commercial concealment.

*The ninth hypothesis:* There is a direct correlation of statistical significance between the nationalities engaged in commercial concealment activities and the type of professions they control.

*The tenth hypothesis:* There are advantages for commercial concealment which positively influence the development, construction, commercial and services sectors.

## 1.5 Importance of the Research

The importance of this research is derived from the consequences that follow commercial concealment activities which put economic burdens and drain the Saudi economy. Several problems emerged including commercial fraud, counterfeit goods and even counterfeit medications that may threaten the lives of individuals; in addition to social problems such as theft and drugs. In this context, there is a dire need to devote attention to this subject which has evoked deep concerns of the business community and the society in general. The research is of crucial importance in making the best use of the solutions and recommendations it draws up and is particularly valuable for its immediate benefits to relevant fields.

## 1.6 Expected Results and the Means to Take Advantage of Them

The findings and recommendations of this research are expected to provide a diagnosis and an attempt to measure the multiple dimensions of the phenomenon related to the violation of residence and work systems. It also aims to study the factors, internal and external causes of the phenomenon and draw up applicable procedural mechanisms based on a short-term and a long-term realistic plan to combat this problem. It is also expected to benefit from the findings of this research by gradually combating this phenomenon and raising public awareness for citizens and legal residents to expose violators. It is also possible to take advantage of the research findings by following the points highlighted in the recommendations of the research.

## 1.7 Research Aims and Objectives

- Identify the reasons that have led foreign workers to engage in commercial concealment practices and the citizens' role in the concealment of foreign workers' activities; as well as the official bodies responsible for combating commercial concealment.
- Identify the economic, social and security reasons for commercial concealment.
- Identify foreign nationalities engaged in commercial concealment and the type of activities they practice.
- Identify the role of official bodies responsible for combating commercial concealment.
- Draw up conclusions, solutions and recommendations for combating commercial concealment practices.

## 1.8 Research Methodology

A descriptive approach has been undertaken in this study since which relies on analyzing the real-life issue which describes the commercial concealment phenomenon. The approach has been used to study the phenomenon in terms of quantitative (mainly) and qualitative research, to a lesser extent; then analyze and interpret the answers to the questionnaire, in consistency with the actual data of the phenomenon.

### 1.8.1 The Population of the Study

The population from which the respondents were selected from included Saudi citizens, foreign workers and officials working in Saudi State bodies. Other members of the population included businessmen, owners of leased buildings and exhibitions and some university students.

# 1.8.2 Research Sample

A simple random sample of individuals was selected from the population of the study.

# 1.8.3 Scope of the Study

The Locale of the Study: This study is limited to the Jeddah Province in Saudi Arabia.

*Limits of Time:* This study is conducted within four months according to the following phases:

First Phase: Two months were dedicated for the theoretical part of the Research.

Second Phase: Two months were dedicated for the practical part of the research.

1.8.4 Research Tools

The required data for the study shall be collected using the following tools:

- A survey was distributed to the sample of respondents including citizens, foreign workers and officials working in State bodies.
- Sources and references related to the subject of research.
- Rules and regulations of ministries and departments related to the research.
- Studies, research and reports published in newspapers and magazines.

#### 1.8.5 Statistical Methods

The gathered data was organized and entered into an MS Excel® sheet which was later transferred to 'The Statistical Package for the Social Sciences' (SPSS®) software.

# 2. Review of Literature

#### 2.1 The Impacts of Commercial Concealment

### 2.1.1 First: Economic Impacts

Commercial concealment leads to the transfer of funds out of the Kingdom of Saudi Arabia, ranking the world's second-largest source of remittances reaching up to US\$37 billion in 2015 (Arab News, 2015). Therefore, the impacts of commercial concealment on the Saudi economy may be similar to a growing malignant tumor (Al-Salem, 2011) and lead to unfair competition (Iqbal, 2011), tax evasion, decline of quality of goods and services (Al-Kaaby, 2014), spread of counterfeit medicinal drugs (Banier, 2013; Fenoff & Wilson, 2009) which cause economic instability and damage users' health whereby strict laws should be enforced to prevent its spread (Wertheimer & Santella, 2010) as well as spread of counterfeit products of popular brands (Commuri, 2009; Penz, 2005), manipulation of prices (Al-Mansour, 2003), loss of investment opportunities in private businesses for Saudis as a result of foreigners' monopoly of small businesses (Sabry, 2015), loss of job opportunities for young people since small and family businesses employ their family members and young people, whereas the presence of a large number of foreign workers puts a burden cost on the State since medical treatment is generally free in Saudi Arabia. Some services provided by a lot of foreigners are of low-quality because those service providers come from developing countries. Furthermore, lack of cleanliness and hygiene in restaurants managed by workers of certain nationalities can be noticed. The heavy usage of public utilities, health and transportation services result in traffic volumes on public roads (Rabiean, 2016). In addition to the appearance of dummy corporations that deal with illegal and undocumented workers (Ayban, 2011).

Many small businesses are registered in the name of a Saudi citizen but are actually owned by a foreigner. In such a case, a Saudi can request to recruit foreign workers in his corporation (Al-Zahrani, 2012). Such an action increases the arrival of foreign labor because the size of small businesses exceeds 85% of the total registered businesses (Al-Ghamri, 2009).

Commercial concealment is considered one of the pillars of shadow economy and money laundering (Al-Khamisi, 2013).

In spite of the previous shortfalls, some advantages for commercial concealment can still be noticed. We are unable to close the shops abruptly because this will lead to failure to take appropriate action or make progress, literally a "*paralysis*" in the services and business operations. In addition, foreign skilled workers, in some situations, stimulate economic growth (Robins, 2014) and may be more enthusiastic and determined than the national labor force (Kirkup & Dominiczak, 2013) and are required even in times of economic recession (Kashiwazaki, 2002).

Security risks such as theft, human trafficking and prostitution (Al-Amari, 2015), rape and murder.

The drug problem has become a global phenomenon which shall not disappear in the near future (Wertheimer & Santella, 2005). The phenomenon has spread in the Arab Gulf States, especially in the United Arab Emirates (Robins, 2014). The value of illicit drug trade in Saudi Arabia is estimated for \$ 5.5 billion annually, while in Britain it is about £ 10.7 billion – equivalent to \$ 16.5 billion (Perry, 2015). The majority of drugs in Saudi Arabia come from a number of sources as Yemen, Syria and Pakistan (Al-Mansour et al., 2012). Afghanistan, likewise, has a share since its opium economy makes up around 14% of the country's GDP, amounting to \$3 billion annually generated by drug trade (Goodman, 2015).

Many individuals practice medical professionals through fraudulent certificates leading to the death of 2,500 persons, in some cases, due to medical errors arising from commercial concealment where a foreign worker employs other workers of the same nationality in concealed clinics (Al-Shayaa, 2010). Commercial concealment is common in dental clinics controlled by foreigners (Rasooldeen, 2015).

The economic and health implications of infectious diseases transmitted through workers from poor countries or

due to failure to provide health insurance for those workers, lack of foreign workers' awareness of the medical system in Saudi Arabia or lack of providing adequate health care for foreign workers by some hospital staff (Anand , 2013).

# 2.1.2 Second: Social Impacts

The large numbers of foreign males living without their spouses or families and the spread of culturally odd views in the conservative society of Saudi Arabia, may lead to the spread of immoral practices and prostitution among foreign female workers as a result of alluring financial temptations.

The spread of unemployment rates among Saudis and its impact on family problems, where a wife may be forced to look for any job with a modest salary, stick to this position and neglect her household affairs and husband.

Foreign workers stay for long periods in Saudi Arabia and control commercial activities, especially workers coming from underdeveloped countries. This matter may form a barrier to the entry of new skilled workforce and prevent the advent of modern technology (Al-Shamasy, 2006).

#### 2.2 The Reasons for the Spread of Commercial Concealment Practices

Lack of awareness among citizens, whether intentionally or unintentionally. A citizen's tolerance in dealing with a foreigner will lead the later to exploit the citizen through taking advantage of the visa, by which he originally entered into the country, for the purpose of engagement in business activities. For example, if the visa permits a foreign driver to work in Saudi Arabia but the foreigner exploited the visa to engage in other commercial activities, the law has been breached by both the citizen and the foreigner. In a second example, many workers are recruited in Saudi Arabia through Saudi citizens who agree to receive a sum of money from each worker. A third example is the worker's escape from his sponsor (*Kafeel*) in order to work on his own account. Upon occurrence of such case, the citizen must report to official bodies whereby non-participation in curtailing concealment acts paves the way for many foreigners to run away from their sponsors and engage in private businesses (Al-Amri, 2015). Therefore, it is necessary to develop an entirely new system or develop the sponsorship (*Kafeel*) system currently existing in Saudi Arabia (Atoui & Al-Bawardi, 2013).

Many Saudi businessmen are interested in land trade which does not reflect as a value-added measurement in the gross domestic product. Land trading is considered a less risky activity since land is not subject to taxes, has a long period of validity and has a high demand – compared to ready-constructed buildings – due to the high birth rate. Many people are not willing to engage in construction or contracting work due to their lack of experience in fields related to construction, engineering, planning and shortage of financial capacities. Not to mention the inexistence of a mortgage system in Saudi Arabia which reduces the demand for ready-constructed houses. This leads to the failure of a lot of real estate projects and the tendency of many Saudis to trade in lands which does not require any administrative, engineering or accounting expertise and its retention by foreigners including Egyptians and Syrians (Assaf, Srour, & Hassanain, 2013).

Political instability and unrest in many countries around the world, such as the Syrian crisis, has led hundreds of thousands of Syrians to flee to Saudi Arabia and search for jobs, whether legitimate or illegitimate, regular or irregular jobs.

During the times of economic prosperity, many male citizens apply for commercial registers in the name of their wives, thereby, many Saudi women have commercial registers utilized by foreigners. Financial penalties are imposed on the innocent woman victim, either a wife or a sister, for being involved in commercial concealment practices and most of them are arrested and penalized. The Saudi system does not allow a State official to engage in private business, hence a citizen may recruit a foreigner to manage the business. In almost all cases, the real beneficiary from the business is the foreigner because the distribution of profit is based on a percentage or, sometimes, a lump sum (Rasooldeen, 2015).

A number of Saudis do not have a desire to work at all. About fifty-five thousand Saudis are not interested to practice any type of work and depend on the money they receive from their families (Ekrami, 2016).

Most franchise companies employ foreign workers and the owner is usually a foreigner. They do not correctly apply the franchise regulations but often use a Saudi's name in the commercial register. In such a case, the owner in Saudi Arabia is a foreigner, the workers are foreigners and probably the citizen is only invited to attend the opening ceremony but does not have any real authorities to manage the business.

Commercial concealment practices are often held in small and medium-sized enterprises. Many young people prefer to work in official bodies due to the advantages the State offers such as job stability. However, a foreigner usually lives with a group of single individuals close to the workplace and may often live at his work premises.

One of the problems facing the combating of commercial concealment is that working hours in official government agencies are during the day hours, while most of the shoppers and family members shop during the evening or at night. Therefore, the monitoring of concealed shops is ineffective due to the absence of inspectors.

When inspectors are present on site, many foreign workers close their shops as they communicate and notify each other via the cellular phone.

Foreign workers engaged in trade activities have been living in the Kingdom for decades while many foreigners have been operating their private businesses long time ago. The Arabian Peninsula has been the center of trade between the north and the south of the hemisphere. The economic boom has further attracted huge numbers of foreigners that even exceed the number of Saudis. This has helped foreigners achieve a form of monopoly over certain professions such as the Yemenis' monopoly of cloth trade, the Turks' monopoly of furnishings and the Egyptians' monopoly of contracting works.

Monthly materialistic and moral benefits to the citizen.

The non-commitment of citizens to attend judiciary court cases.

The idleness of a Saudi citizen (Al-Naqmy, 2013).

A foreigner transfers the profits of his business on a regular basis to his country. If the foreigner is arrested, the funds would have already been transferred or the worker may travel out of the country at any time, leaving behind him the rental of the shop and the purchase invoices for the Saudi sponsor to settle.

Lack of regular inspection especially on specialized professions. Some workers have entered the country to practice plumbing or technical works but after the elapse of a long period of time they become contractors, engineers or doctors. They may also buy some fake certificates and practice professions which generate large amounts of money (Al-Dani, 2013).

Foreigners have been in control of trade and markets for so many years. For example, foreigners control 80% of the electronic products market (Al-Sharif, 2016) while 50% of the commercial concealment practices take place in the transport sector in Al Sharqeyya (Eastern) district (Al-Sheeban, 2015). Foreigners help newcomers and preserve the aspects of a Supportive Culture (Handy , 1985) since they prefer teamwork and focus on collectivism, such as Indians and Pakistanis, (Chadha, 1999; Kim, 2008) as opposed to the English ideological belief based on Economic Individualism.

# 2.3 Previous Studies

A study entitled "*The relationship between the sponsorship (Kafala) system and concealed trade*" by Al-Ruwais (2014) showed that the sponsorship system is the main source for the spread of commercial concealment. Many Saudi citizens took advantage of the sponsorship system in trading in visas. This action shows a lack of awareness among citizens and the dominance of economic aspects over public interest. The study showed that 30% of foreign workers in Saudi Arabia work for their own private businesses under commercial concealment. The top three nationalities practicing commercial concealment activities are Bengalis at 22.7%, followed by Egyptians at 19% and Syrians at 14.1% (Al-Ruwais, 2014). The study also showed that commercial concealment is centered in specific activities including the construction and contracting sectors at 57%, consumer goods at 13.2%, general trade at 12% while foreigners' control of the ready-made garments trade reached 97.2%. Finally, the study showed that the unemployment rate in Saudi Arabia reached 10.6%.

A study entitled "A proposal for combating the phenomenon of illegal, undocumented workers and violators of residence and work regulations in Saudi Arabia" by Mahmoud Kisnawi (2008). The study has particularly focused on the violators of regulations more than focusing on the commercial concealment in itself. The study divided the immigration phenomenon, or what is known as illegal immigration, to several categories. These categories are as follows:

Individuals entering the Arab Gulf States are classified to enter through any of the following means:

- 1) Illegal means;
- Legal means but extend their stay after the expiry of their period of residence and are therefore considered illegal residents;
- 3) A work visa for practicing several professions, such as a driver, a security guard and so forth. But later practice illegal work during their residence period under commercial concealment.

This means that individuals who violate residence and work regulations extend their stay in countries characterized by attractive economic and social factors in search of a better economic status. They violate the law due to

unfavorable conditions in their countries as unemployment, poverty and high population. Saudi Arabia is one of the countries privileged for attractive factors to live and work given the size of oil wealth and its geographical location amidst poor and highly populated countries. The study showed that there are 15.5 million entrants to the countries of the Gulf Cooperation Council (GCC). The study mentioned that the immigration phenomenon has led to economic, social and security problems which have negatively impacted the Saudi citizen. It also mentioned that the problem still exists and continues to rise annually.

A study by "The Chamber of Commerce and Industry for the Eastern Province in Saudi Arabia". The study focused on commercial concealment and its economic and social impact on Saudi Arabia (Chamber of Commerce, 2010). The study also showed the importance of the role of the Chamber of Commerce and Industry for the Eastern Province in combating commercial concealment and preventing its spread. The study did not point, however, to the impact of commercial concealment on small businesses. Instead, it focused on the political and security implications of commercial concealment on the Saudi society. The impact of around 11 million foreigners on the society is negatively viewed with regards to security aspects such as theft, murder, drug, forgery and influencing the Saudis to feel themselves a minority, in some cases, especially in neighborhoods marked by heavy concentrations of foreign workers. The study also stated that citizens play a major role in the spread of commercial concealment.

A study carried out by Abdul Majid Al-Suhaimi (2011) entitled "Commercial Concealment: Damages and consequences". In this study, the researcher addressed the most important social and economic problems arising from commercial concealment and draws up some recommendations to solve these problems. The research was interested in the definitions of 'commercial concealment' and 'sponsor' (*Kafeel*) and focused on the legal aspects of commercial concealment. However, it did not link commercial concealment and its impacts to small businesses nor did it provide any in-depth examination of its consequences.

A study conducted in the United Kingdom entitled "The Pakistani Muslim Community in England" (PMCE, 2009). The study focused on the behavioral change in Pakistani workers, men and women alike, over the previous years. Foreign workers were hired for the first time in Britain from Kashmir in the 1950s. Since then, the traditional model of many conservative families, where women stayed at home and men took the primary responsibility for bread winning, have been dramatically transformed. In modern generations, Pakistani women work in all fields alongside men. Although a lot of workers in the 1950s used to transfer money to their families in Pakistan, the situation has completely changed nowadays. This shows that there has been a great connection to the extended large family in the past where a worker used to send money to his mother and father and felt homesick for his country. However, the present generation consider Britain their country, not Pakistan, and the relationship between the worker and his family in Pakistan is almost non-existent. The study also stated that there are still some external remittances to Pakistan from workers in Britain estimated at \$ 273.83 million annually. In the same context, the report stated that the United States ranks the first in terms of workers' remittances to their families estimated at \$ 4.23 billion followed by the Arab Gulf States at \$ 1.23 billion. The study also showed that a percentage of the workers' earnings in Britain is invested in the purchase of stock, real estate and development of their own commercial markets. This is a good mechanism to encourage the maintenance of funds inside the UK, increase the demand for real estate and increase internal capital flows rather than the transfer of capital and hard currency out of the country as it is the case in Saudi Arabia.

# 2.4 Comment on Previous Studies

After shedding light on previous studies, it is obvious that most of them have linked commercial concealment with unemployment and its impact on economic, social and security aspects. Most studies on commercial concealment are conducted in the form of a thesis to earn a master's degree. This case is applied in Al-Suhaimi's (2011) research on commercial concealment and other studies in which they all share the same context, namely, the reasons for the spread of commercial concealment, the means and recommendations to combat it. However, none of these studies linked commercial concealment with small businesses. Most of the conducted research focused on the problems caused by foreign labor and is not involved with any aspect related to commercial concealment.

#### 3. Data Analysis

In this section, a description of the analysis of the gathered data is given. As mentioned previously, data was collected by means of the survey of the negative effect of commercial concealment on the performance of small businesses in the municipality of Jeddah in Saudi Arabia. Additionally, this section will present the measures taken, including statistical measure, to ensure validity and reliability. The gathered data was saved initially on MS Excel® file and then later, was imported to IBM SPSS Statistics 23® software. The analysis of this primary data was immediately performed once all the participants completed the questionnaire. Thus, the bulk of the

statistical analysis was performed using IBM SPSS Statistics 23<sup>®</sup> software. The total questions of the survey were purposefully divided into two groups. The first group included 48 Likert scale statements and one optional item for the participants to add or share their opinions. The second group included demographic information which included gender, number of years in employment, age and highest academic qualification. All variables were assigned as ordinal (items 1-48) and nominal (items 49-52).

### 3.1 The Reliability of the Questionnaire Constructs Using the Cronbach's Alpha Coefficient

The Cronbach's alpha is considered by several researchers as the most commonly used indicator of internal consistency. It provides reliability estimates from the consistency of item responses from a single assessment. The generally agreed upon lower limit for Cronbach 's alpha is 0.70 (Hair, Anderson, Tatham, & Black, 1998). Utilizing the IBM SPSS Statistics 23<sup>®</sup> package, the consistency reliability of the data was validated by determining the Cronbach's Alpha correlation coefficient. The obtained correlation coefficient obtained was 0.894 and was statistically significant at the 0.01 level as shown in Table 1.

#### Table 1. Cronbach's alpha coefficient ( $\alpha$ )

Reliability Sta	atistics
Cronbach's Alpha	N of Items
.894	45

The Cronbach's alpha value of the raw data was 0.894. Thus, the coefficient value for this study exceeded 0.8, thus satisfying the internal consistency requirements.

3.2 Demographic Information of the Participants

The following figures illustrate the demographics of the participants.

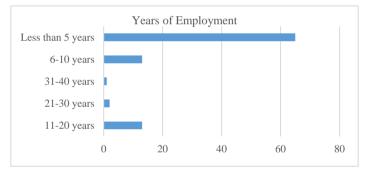


Figure 1. Years of employment of the participants

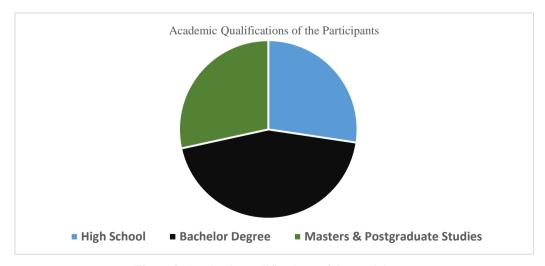


Figure 2. Academic qualifications of the participants

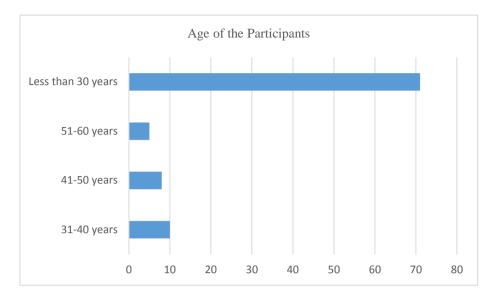


Figure 3. Ages of the participants

The three figures above illustrate that the majority of the participants were less than 30 years of age (75%), had less than five years of working experience (68%) and had a bachelor degree as their highest academic qualification (44%). It is worth mentioning here that although the researcher attempted to contact male as well as female potential participants, the responses were only received from male participants.

## 3.3 Likert Scale Data Analysis – Research Assumptions

This research study is informed by ten hypotheses. The statements that each hypothesis is based on are all the Likert item (ordinal nature) data where a representative replacement value is given to each ordinal item so as to allow the data to be analyzed for correlation relationship using Analysis of Variance (one-way ANOVA) as well as independent samples t-test (hypotheses 6 and 9). In order to test the consistency and integrity of the responses as corresponding to the ten hypotheses of this study, a one-way ANOVA as well as independent samples t-test, are used to determine whether there are any significant differences between the means of two (t-test) or more independent (unrelated) groups (Norris, Qureshi, Howitt, & Cramer, 2014), were used to test for any inconsistencies between the responses of the participants. Thus, statements of predictable assumptions made by the researcher were tested for statistical significant differences so as to formulate a clearer view of responses given by the participants. The results of these analyses are presented below.

Table 2. One-way ANOVA of items	16,19,20,21,23,25,26 and 28
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ANOVA	1					
		Sum of		Mean	an	
		Squares	df	Square	F	Sig.
Among the problems associated with foreign laborers is the animosity	Between Groups	2.588	2	1.294	1.121	.330
foreign labors have towards Saudi citizen and sponsors alike due to the	Within Groups	106.212	92	1.154		
ill-treatment from both sides, the Saudi citizen and the foreign laborer who is the actual owner of the small busi	Total	108.800	94			
Commercial concealment leads to unfair competition and harassment	Between Groups	4.052	2	2.026	1.947	.149
to Saudi businessmen in the trade industry.	Within Groups	95.738	92	1.041		
	Total	99.789	94			
Some foreign laborers may trade in counterfeit goods and expired	Between Groups	1.063	2	.531	.928	.399
products due to their social backgrounds and poor oversight by the	Within Groups	52.685	92	.573		
sponsor and official bodies.	Total	53.747	94			
Problems associated with commercial concealment is the financial	Between Groups	2.424	2	1.212	1.580	.212
disputes between the Saudi citizen and the foreign laborer practicing	Within Groups	70.566	92	.767		
commercial concealment.	Total	72.989	94			

Commercial concealment could lead to tax evasion.	Between Groups	1.326	2	.663	.764	.469
	Within Groups	79.895	92	.868		
	Total	81.221	94			
Many foreign businessmen may use some illegal ways in conducting	Between Groups	.677	2	.338	.527	.592
their businesses which leads to the superiority of the competitive	Within Groups	59.113	92	.643		
aspects over the Saudi businessman, such as low quality raw materials and modest wages.	Total	59.789	94			
Commercial concealment could lead to exploitation of the Saudi	Between Groups	1.410	2	.705	.949	.391
sponsors by the foreign laborers who may sell the contents of the shop	Within Groups	68.379	92	.743		
owned by the sponsor and travel unannounced to their home countries leaving behind hefty bills for the sponsor to repay s	Total	69.789	94			
Problems associated with commercial concealment is the spread of	Between Groups	2.258	2	1.129	.711	.494
fires as a result of the lack of industrial safety due to the ways some	Within Groups	146.163	92	1.589		
shops are run by foreigners.	Total	148.421	94			

As the Table 2 above illustrate, the calculated significant p values were > 0.5 and thus, the responses of the participants did not differ statistically significantly with regards to the relationship between the widespread of commercial concealment and the performance of small businesses. This indicates that the participants were in agreement with the statements forming the first hypothesis.

# Table 3. One-way ANOVA of items 11,13,18,22, and 24

ANO	VA					
		Sum of		Mean		
		Squares	df	Square	F	Sig.
The society's perception of small businesses professions as	Between Groups	1.279	2	.639	.814	.446
culturally inappropriate or low social class work has contributed a	Within Groups	72.258	92	.785		
many foreign laborers to fill such a void in these professions and approach commercial concealment.	Total	73.537	94			
Due to the deep-rootedness of commercial concealment among	Between Groups	2.808	2	1.404	2.635	.077
foreign laborers in KSA, it has led to the presence of commercial	Within Groups	49.023	92	.533		
gatherings which controls certain types of trades such as garages and readymade garments, building materials and restaurants.	Total	51.832	94			
Many of the commercial and service providing businesses such as	Between Groups	.503	2	.251	.244	.784
engineering and information technology, are controlled by foreign	Within Groups	94.802	92	1.030		
laborers and might be an actual commercial concealment.	Total	95.305	94			
Commercial concealment prevents many of those who wish to start	Between Groups	.806	2	.403	.470	.627
their small businesses.	Within Groups	78.941	92	.858		
	Total	79.747	94			
Commercial concealment has led to the presence of large numbers	Between Groups	.769	2	.385	.717	.491
of foreigners who pay large amount of money to enter the field of	Within Groups	49.336	92	.536		
Commercial concealment due to the substantial profits it generates.	Total	50.105	94			

From Table 3 above, it can be seen that the calculated significant p values were also > 0.5 and thus, the responses of the participants did not differ statistically significantly with regards to the widespread of commercial concealment and the inability of many Saudi citizens in starting up small businesses. This indicates that the participants were in agreement with the statements forming the first hypothesis.

# Table 4. One-way ANOVA of items 1,2,4,8,9, and 10

	ANOVA					
		Sum of Squares	df	Mean Square	F	Sig.
One the reasons for the spread of commercial	Between Groups	7.153	2	3.577	4.011	.021
concealment is the lack of strict laws that is able to	Within Groups	82.047	92	.892		
eliminate this phenomenon.	Total	89.200	94			
The lack of routine checkups and strict inspections in the	Between Groups	.362	2	.181	.504	.606
commercial markets has led to the spread of the	Within Groups	33.069	92	.359		
commercial concealment phenomenon	Total	33.432	94			
One of the reasons for commercial concealment is the	Between Groups	.743	2	.372	.877	.420
illegal trading in work visas by some citizens.	Within Groups	39.004	92	.424		
	Total	39.747	94			
One of the main reasons for the spread of commercial	Between Groups	9.632	2	4.816	4.734	.011
concealment is the ease with which foreign workers can	Within Groups	93.589	92	1.017		
escape from their sponsor or place of work.	Total	103.221	94			
A large number of small businesses are in fact projects	Between Groups	1.368	2	.684	.665	.517
owned by foreign businessmen.	Within Groups	94.569	92	1.028		
	Total	95.937	94			
Many of the franchise companies that fall under the guise	Between Groups	.519	2	.259	.344	.710
of commercial concealment has a very high ratio of	Within Groups	69.313	92	.753		
foreign staff.	Total	69.832	94			

Similarly, from table 4 above, it can be seen that the calculated significant p values were all > 0.05 (barring item 1 and 10) indicating no statistically significant differences in the responses of the participants except items 1 and 10. This might be due to the fact that the participants may hold different views on whether the state has strict laws in combating commercial concealment (they obviously different in their opinions) and whether or not it is easy for foreign worker to run away from their employer. However, it seems that the majority of the participants have a consensus on the items forming the third hypothesis.

## Table 5. One-way ANOVA of items 12,15,43 and 45

AN	OVA					
		Sum of		Mean		
		Squares	df	Square	F	Sig.
One of the reasons for the spread of commercial concealment is the	Between Groups	2.083	2	1.041	1.345	.266
aiding of some Saudi citizens to a foreigner to work in the field of	Within Groups	71.223	92	.774		
commercial concealment in exchange for a low monthly payments of foreign businessmen to the Saudi citizen.	Total	73.305	94			
Tolerance and naivety of some members of Saudi society has led to	Between Groups	.227	2	.114	.089	.914
foreign exploitation of the Saudi citizen to work under the guise of	Within Groups	115.486	91	1.269		
commercial concealment.	Total	115.713	93			
The need to spread cultural awareness among Saudi citizens on the	Between Groups	.492	2	.246	.560	.573
dangers of commercial concealment and issue fines on those who	Within Groups	39.934	91	.439		
trade and work in commercial concealment.	Total	40.426	93			
The need for the foreign laborer changing sponsors in Saudi Arabia	Between Groups	.121	2	.060	.062	.940
to have a no objection and release letter from the last sponsor.	Within Groups	89.500	92	.973		
	Total	89.621	94			

From Table 5 above, it can be seen that the calculated significant p values were all > 0.5 and thus, the responses of the participants did not differ statistically significantly with regards to the relationship between the citizens' awareness and the spread of commercial concealment. This indicates that the participants were in agreement with the statements forming the fourth hypothesis.

## Table 6. One-way ANOVA of items 6,7,14 and 30

	ANOVA					
		Sum of Squares	df	Mean Square	F	Sig.
The lack of job opportunities in the countries of the	Between Groups	2.428	2	1.214	1.208	.304
foreign workers and extreme rarity in some countries, has	Within Groups	92.477	92	1.005		
contributed to the influx of foreigners working in the field of commercial concealment.	Total	94.905	94			
Large profits gained from hand craft businesses led to an	Between Groups	2.012	2	1.006	1.512	.226
increase in foreigners who enter the field of commercial	Within Groups	61.209	92	.665		
concealment as one the main reasons for their arrival to conduct such a business in the Kingdom of Saudi Arabia.	Total	63.221	94			
Non-Stop work in commercial concealment businesses run	Between Groups	2.070	2	1.035	1.022	.364
by foreign laborers alternately, meant that their workplace	Within Groups	93.130	92	1.012		
is also their place of accommodation and residence.	Total	95.200	94			
Businesses and that are just a cover and are owned by	Between Groups	.881	2	.440	.479	.621
foreign businessmen are connected to money laundering.	Within Groups	84.656	92	.920		
	Total	85.537	94			

Table 6 above indicates that the calculated significant p values were all > 0.5 and thus, the responses of the participants did not differ statistically significantly with regards to the items 6,7,14 and 30 forming the fifth hypothesis which is related to the relationship between the economical problems and the spread of commercial concealment. This indicates that the participants were in agreement with the statements forming the fifth hypothesis.

Table 7. Independent sample t-test of 17 and 29

Group Statistics									
Item	Ν	Mean	Std. Deviation	Std. Error Mean					
Problems associated with commercial concealment is the spread of the	95	1.94	.965	.099					
phenomenon of bribery and corruption among the Saudi and foreign									
citizens as well as some official agencies staff.		•	•	•					
The presence of large numbers of foreign businessmen who are residing	95	2.15	1.072	.110					
without their wives led to the spread of prostitution in the society and the									
emergence of bad social habits.		•							

In Table 7 above, the two groups of responses of the participants to items 17 and 29 are computed for statistical significant differences and since the calculated two p values were > 0.05, we can see that there is no statistically significant difference between the responses of the respondents to these two items and thus, confirm the sixth hypothesis of correlation between social problems and commercial concealment.

	ANOVA					
		Sum of Squares	df	Mean Square	F	Sig.
Saudization of the private sector and small enterprises	Between Groups	3.221	2	1.611	2.043	.135
helps in reducing the phenomenon of commercial	Within Groups	72.526	92	.788		
concealment.	Total	75.747	94			
It should not be allowed for the Saudi sponsor to	Between Groups	2.144	2	1.072	1.110	.334
transfer the work visa of the foreign laborer working in	Within Groups	88.845	92	.966		
small projects or small businesses.	Total	90.989	94			
It should not be allowed for the foreign laborers and	Between Groups	.903	2	.452	.330	.720
migrant workers in the private and small projects to	Within Groups	126.044	92	1.370		
work for more than three years and their work visas	Total	126.047	0.4			
should not be renewed in any way or form after that.		126.947	94			

The use of iris scans at border controls and airports will	Between Groups	1.722	2	.861	1.975	.145
limit the return of foreign laborers visa violators.	Within Groups	40.109	92	.436		
	Total	41.832	94			
Tightening controls on counterfeit and expired products	Between Groups	.155	2	.077	.225	.799
will help in identifying its sources.	Within Groups	31.635	92	.344		
	Total	31.789	94			
Any illegal actions carried out by the foreign laborers	Between Groups	1.804	2	.902	1.907	.154
should be punished by deportation and not allowing	Within Groups	43.501	92	.473		
them to return to work in the Kingdom again.	Total	45.305	94			
Issuing e-cards for each foreign laborer will help in	Between Groups	.053	2	.027	.083	.920
identifying his place of work and residence and also,	Within Groups	29.378	92	.319		
helps in identifying his income and transactions.	Total	29.432	94			
Due to the fact that some foreign laborers belonging to	Between Groups	1.336	2	.668	.438	.647
specific nationalities who are involved in commercial	Within Groups	140.453	92	1.527		
concealment such Indians, Bengalis and the Syrians, it	Total	141.789	94			
is recommended that they are not recruited to the						
Kingdom to work in the private sector.						
Not to allow the transfer of funds in cash through	Between Groups	1.021	2	.511	.563	.572
customs, ports and confiscate all such ceased money by	Within Groups	83.463	92	.907		
the state and prevent guilty foreign workers from entering the country again.	Total	84.484	94			

As can be seen from Table 8 above, the calculated p values were all >0.05 and thus, indicates no statistically significant difference in the responses of the participants to the 9 items forming the seventh hypothesis which indicates the correlation between government bodies' roles in combating commercial concealment.

# Table 9. One-way ANOVA of items 3,39,40 and 41

	ANOVA					
		Sum of Squares	df	Mean Square	F	Sig.
One of the main reasons for the occurrence of	Between Groups	3.204	2	1.602	2.144	.123
commercial concealment is the lack of specialized	Within Groups	68.754	92	.747		
government agencies in the commercial banks to	Total	71.958	94			
monitor commercial concealment transactions.		11,000	<i>.</i>			
There should be some type of cooperation with	Between Groups	.206	2	.103	.321	.726
commercial centers to investigate foreign laborers	Within Groups	29.541	92	.321		
who work in these centers who might be actually	Total	29.747	94			
working under the guise commercial concealment.		29.141	74			
Salaries paid to foreign laborers working in small	Between Groups	1.134	2	.567	.727	.486
enterprises must be paid directly to a bank account	Within Groups	71.771	92	.780		
rather than in cash.	Total	72.905	94			
It is important that bank accounts of foreign laborers	Between Groups	2.039	2	1.019	1.181	.312
as well as the Saudi owners of commercial licenses	Within Groups	79.393	92	.863		
are monitored so as to keep track of any	Total					
discrepancies between the official income of the		81.432	94			
foreign laborer and that of the Saudi owner at the end		01.432	94			
of e						

Similarly, Table 9 above indicate that the responses of the participants to the four items forming the eights hypothesis did not statistically significantly differ and that is evident from the calculated p values which were all >0.05 indicating no statistical significant difference between them and thus accepting the correlation between the role of the private sector (including commercial banks) and their impact in combating commercial concealment.

# Table 10. One-way ANOVA of sub-items of 27 and 47

	ANOVA					
		Sum of Squares	df	Mean Square	F	Sig.
Nationalities of foreign laborers working in	-	7.164	2	3.582	1.064	.349
commercial concealment (listed as reflecting	Within Groups	309.741	92	3.367		
specialty)	Total	316.905	94			
Nationalities of foreign laborers working in	Between Groups	4.840	2	2.420	.275	.760
commercial concealment (listed as reflecting	Within Groups	809.118	92	8.795		
specialty)	Total	813.958	94			
Nationalities of foreign laborers working in	Between Groups	1.743	2	.871	.189	.828
commercial concealment (listed as reflecting	Within Groups	423.247	92	4.601		
specialty)	Total	424.989	94			
Nationalities of foreign laborers working in	Between Groups	32.623	2	16.312	.506	.604
commercial concealment (listed as reflecting	Within Groups	2962.913	92	32.206		
specialty)	Total	2995.537	94			
Nationalities of foreign laborers working in	Between Groups	44.936	2	22.468	1.069	.348
commercial concealment (listed as reflecting	Within Groups	1933.801	92	21.020		
specialty)	Total	1978.737	94			
Nationalities of foreign laborers working in	Between Groups	7.500	2	3.750	.295	.746
commercial concealment (listed as reflecting	Within Groups	1171.384	92	12.732		
specialty)	Total	1178.884	94			
Please rank the following nationalities starting	Between Groups	18.177	2	9.089	1.637	.200
with that that deals the most commercial	Within Groups	510.728	92	5.551		
concealment	Total	528.905	94			
Please rank the following nationalities starting	Between Groups	1.469	2	.735	.117	.890
with that that deals the most commercial	Within Groups	579.731	92	6.301		
concealment	Total	581.200	94			
Please rank the following nationalities starting	Between Groups	2.773	2	1.387	.209	.812
with that that deals the most commercial	Within Groups	610.763	92	6.639		
concealment	Total	613.537	94			
Please rank the following nationalities starting	Between Groups	9.370	2	4.685	.881	.418
with that that deals the most commercial	Within Groups	489.514	92	5.321		
concealment	Total	498.884	94			
Please rank the following nationalities starting	Between Groups	9.908	2	4.954	.635	.532
with that that deals the most commercial	•	717.313	92	7.797		
concealment	Total	727.221	94			
Please rank the following nationalities starting	Between Groups	12.397	2	6.198	.788	.458
with that that deals the most commercial	•	723.961	92	7.869		
concealment	Total	736.358	94			
Please rank the following nationalities starting		.182	2	.091	.020	.980
with that that deals the most commercial	-	419.966	- 92	4.565		., 00
concealment	Total	420.147	94			
Please rank the following nationalities starting		17.980	2	8.990	1.541	.220
with that that deals the most commercial		536.610	92	5.833	1.071	.220
concealment	Total	554.589	92 94	5.055		

Table 9 above illustrates the consensus among the participants in their perception of the relationship between the various crafts and jobs and the nationalities that control these jobs that are involved in commercial concealment. It is evident from the calculated p values (>0.05) that the participants were mainly in agreement and thus, an indication of the relationship stated in the ninth hypothesis.

## Table 11. One-way ANOVA of sub-items 5, 44 and 46

ANOVA									
		Sum of		Mean					
		Squares	df	Square	F	Sig.			
One of the reasons for the spread of commercial concealment is the	Between Groups	.434	2	.217	.185	.831			
need to employ foreign laborers in certain professions which has	Within Groups	107.924	92	1.173					
contributed to the spread of this phenomenon.	Total	108.358	94						
Commercial concealment is sometimes a necessary evil, especially in	Between Groups	6.794	2	3.397	1.626	.202			
the medical profession where medical services and treatment is	Within Groups	192.196	92	2.089					
important to the community since the Saudi citizens are unable to provide because of the lack of this experience.	Total	198.989	94						
It is important not to deal with commercial concealment in one go,	Between Groups	3.022	2	1.511	1.032	.360			
but rather on separate stages so as to prevent paralysis of health	Within Groups	134.662	92	1.464					
services and restaurants.	Total	137.684	94						

The last hypothesis in this research study, the tenth hypothesis, is informed by items 5, 44 and 46. It is evident from Table 11 above that the participants were in agreement on their responses to these items which is clear from the calculated p values which were all >0.05 and thus indicating that there are some benefits to having commercial concealment (to an extent) in that it keeps the economic cycle going and makes the contributions to certain venues such as building, trade and services.

#### 4. Recommendations

The main causes for the spread of commercial concealment are identified on three levels; namely, the citizen, official bodies and the foreigner.

## 4.1 First: On the Citizen's Level

Endeavor to provide the necessary procedures that aim at Saudization of jobs in order to completely prevent the presence of foreigners in Saudi shops. This action shall clear the heavy concentration of foreigners in markets, especially in the ready-made garments trade, car workshops, electronics maintenance workshops, restaurants, means of transportation, the contracting sector and dental clinics (Fakeeh, 2009). The Saudization of jobs has an important role in combating unemployment among Saudis (Al-Dosary & Rahman , 2005).

Idleness of the citizen and non-engagement in private businesses which require continuous work, perseverance, prior experience and a risk-taking attitude.

Lack of citizens' awareness and avoidance of tolerance and kindness.

The need to identify the reasons which lead the citizen to conceal the foreigner's activities (financial incentives, lack of punishment, or non-imposition of law and systems).

To impose punishment upon Saudis who financially benefit from trading in visas.

Develop effective legal and punishment systems to deter citizens who do not abide by or comply with the laws, rules and regulations.

#### 4.2 Second: On the Official Bodies' Level

- Reduce the retirement age to give some employees the chance to start their private businesses. This will provide jobs for young people and give mothers the opportunity to care for their families (Ramzi, 2013).
- Inspection field tours (Al-Amari, 2015).
- Monitoring of cash transactions.
- Terminate the sponsorship (*Kafala*) system or update it (Al-Ghamdi, 2012).
- Set incentive awards for investigators, businessmen, local workers' unions and scientific research centers which contribute in solving the problems raised by commercial concealment.
- Benefit from the previous experience of other countries in this matter.

4.3 Third: On the Foreign Workers' Level

• Prevent the transfer of the entire revenues of foreigners and maintain a portion to be invested in investment tools such as stock, particularly for franchise companies, and pay closer attention to tax payments.

- Compel the worker to work in the sponsor's corporation to eliminate commercial concealment practices and dummy corporations. In case a worker escapes from his sponsor, a financial penalty shall be imposed, in addition to deportation and prevention of the worker to return to work again in the Kingdom.
- Prevent visas for Syrians, Bangladeshis, Indians, Pakistanis and replace them with other nationalities such as Filipinos and Indonesians.
- Control fake certificates which contribute to the spread of this phenomenon, especially among doctors and engineers.
- Cooperate with embassies to restrict the issuance of replacement passports (Al-Ghamdi, 2012).
- The criminalization of workers who run away from their sponsors is a better solution than deportation (Al-Hinady, 2012).
- Prevent the accommodation of foreign labor at popular houses and homes.
- Prevent the accommodation of foreign labor at their work premises.
- Surveillance of workers throughout their working hours not exceeding 8 hours.
- Prevent the elderly non-skilled workers from work so as not to initiate their private businesses since many of them have previous experience in private business.
- Limit the issuance of visas to certain conditions. For example, issuance shall be restricted to a specific number, if exceeded, the visa shall be rejected altogether.
- Prevent visa renewal for more than four years.
- Set up outdoor surveillance cameras in markets to monitor the movements of labor especially during field inspection tours.
- Monitor the movements of questionable and doubtful labor.

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