# Impact of E-Government on Transaction Cost and FDI Inflows: A Proposed Conceptual Framework

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Received: May 10, 2011 Accepted: July 4, 2011 Published: November 1, 2011

#### **Abstract**

Although vast normative e-government literature supports the assertion that implementation of e-government reduces transaction cost and promotes Foreign Direct Investment; empirical evidence to support this thesis is limited. Even more, there is limited attempt when studying this phenomenon to integrate e-government literature with other literatures in which major constructs of interest are rooted. This article contributes to reducing this gap by establishing a conceptual framework that integrates e-government literature, International Business and Economics literatures as the main fields from which major constructs of interest are grounded. Three Propositions are generated as a guide for a systematic empirical investigation of the phenomenon.

Keywords: E-government, Transaction cost, FDI, Investment environment, Cost of doing business

#### 1. Introduction

There is a growing large body of literature favouring the argument that adoption of Information Communication Technologies (ICT) such as e-government, reduces transaction cost and promotes Foreign Direct Investment, e.g. (Brown, 2009; Esteves & Joseph, 2008; Gani & Sharma, 2003; Gholami, Tom Lee, & Heshmati, 2006; Lau, 2005; Ojha, Palvia, & Gupta, 2008). However, such anecdotal arguments lack systematic and logical theoretical linkages from the fields of International Business and Institutional Economics where the constructs of interest are rooted. Hence, the impact of ICT and the relationship proposed may be perceived to be true axiomatically (Bedia, 1999). Nevertheless, vast amount of normative literature and some empirical studies support the argument that ICT (e.g. e-government) has impact on transaction cost and Foreign Direct Investment.

The basic premise of the argument is that successful adoption of ICT particularly Internet can simplify accessibility of commercial and political information that was previously unavailable or hardly restricted by economic actors (Gholami, Tom Lee, & Heshmati, 2006). In this regard, ICT lowers transaction cost of foreign investors by improving their access to information on various investment opportunities (Addison & Heshmati, 2004; Lozada & Fishler, 2005). Based on this view, ICT particularly Internet has the power to sufficiently offer opportunities for public and private information accessibility which ultimately may reduce uncertainty and liability of foreignness (de laTorre & Maxon, 2001; Ojha, Palvia & Gupta, 2008). Similarly, in a specific application of ICT in the public sector; electronic government (e-government) may have positive impact on other variables which impede foreign investors in developing countries, e.g.; improving the efficiency of the public administrations and reducing bribes in business transactions (Buss & Karkowski, 2005; Ojha et al., 2008). From this perspective, developing countries may exploit the opportunities of ICT to reduce uncertainties and information costs facing foreign investors during their start ups period.

Despite the efforts of previous authors, there is still lack of theoretical framework on why the expected relationship should exist. As noted by some authors, most e-government studies suffer from theory usage and testing (Grönlund, 2010; Heeks & Bailur, 2007). Therefore, most previous authors have established arguments based on ICT literature alone and leave aside other crucial complementary literatures from which the main constructs are originated. In order to get a clearer understanding of the impact of e-government on transaction cost and Foreign Direct Investment; it is imperative to combine both ICT and International Business literatures. This article strives for reducing this gap by integrating both e-government and International Business literatures to develop a grounded theoretical framework that would give a logical flow of arguments on why the relationships should be expected and propositions derived. Specifically, the paper intends to develop a theoretical framework guided by the Institutional theory and OLI framework with a particular focus on the Location advantages to show the impact of e-government on host country institutions. After this introductory section, the paper proceeds as follows. In section 2, I discuss the meaning of key concepts before presenting the theoretical framework. In this section, the literature is reviewed and a summary on some constructs of International Business models which are likely to be influenced by ICT is presented. Section 3 is a brief discussion on the conceptual framework. Section 4 is a concluding remark.

## 2. Key Concepts and Theory

This section first presents the meaning of Foreign Direct Investment, Transaction Cost and E-government as they are applied in the context of this paper. Then, the theoretical framework is presented and propositions generated.

## 2.1 Key Concepts

There are three key concepts which are important for understanding meaning and their application in this paper. These concepts are: Foreign Direct Investment (FDI), Electronic Government (E-Government) and Transaction Cost

#### 2.1.1 Foreign Direct Investment (FDI)

The efforts to have an international common understanding on the meaning of FDI face challenges due to definitional ambiguity of the concept resulting from the dynamic nature of the phenomenon itself. Parallel to the definitional ambiguity is the measurement problem of the construct (Lipsey, 2001). While traditional Macro-economic Trade theory sees FDI as simply flow of capital from one country to the other; this view, ignores institutional issues surrounding MNEs (Bellak, 1998). The traditional international trade theory assumes, *inter alia*, competitive markets and immobility of factors of production; but, the reality on the ground is that markets are full of imperfections and factors of productions such as technology and people are mobile (Welch, Benito, & Petersen, 2007). On the other hand, the economics-based international business literature with a set of theories such as Market imperfections, Transaction cost, Resource based view and OLI framework; do incorporate institutional issues and thus overcome the narrow definition of FDI as simply capital flows (Bellak, 1998; Welch et al., 2007)

The emphasis of this stream of literature is that the key ingredient of FDI is on *control* rather than capital flows. In that sense, FDI should be regarded as a compact of attributes such as human capital, technology, managerial personnel and goods and therefore incorporates both tangible and intangible resources (Bellak, 1998). One of the popular definitions of FDI is provided by OECD which emphasises that the purpose and motivation of direct involvement by a direct investor in the host country is a strategic long term interest with the enterprise to exert a significant degree of influence on the management of the enterprise (OECD, 1992, 2008). From this broad view of FDI, it suffices to argue that for MNEs to have control over assets and management of enterprise, there is ubiquitous interactions with host country institutions.

### 2.1.2 Electronic Government (E-Government)

Various authors have defined e-government differently and thus, there is no single commonly accepted definition of e-government (Halchin, 2004). The terms used to define e-government appear to be nebulous and therefore may mean different things to different stakeholders (Irani, Al-Sebie, & Elliman, 2006). For most authors, e-government implies the government's use of Information Communication Technology (ICT) particularly the Internet in delivering services to customers. It implies the utilization of Internet and World-Wide-Web in delivering government information and services to citizens (UN & ASPA, 2002). E-government also means using information technology especially Internet to improve the delivery of government services to citizens, businesses, and other government agencies (Ojha et al., 2008). From these definitions and due to increasing application of e-government to serve various stakeholders, a distinction between consumer and business focused applications becomes apparent (Awan, 2008). One of the commonly used categorization to reflect the various application of e-government to different customers include Government to Government (G2G), Government to Citizens (G2C) and Government to Businesses (G2B) (Brown & Brudney, 2001; DeBenedictis, Howell, Figueroa, & Boggs, 2002). This categorization suggests that governments can offer customized electronic services depending on the type of customers being served. Since the focus is on the impact of e-government on transaction cost and FDI promotion; it is obvious that G2B is the central part of this paper.

It has been argued that Internet applications in the public sector consist of informational and transactional dimensions (Koh & Prybutok, 2003). Therefore, in the context of International Business, e-government implies use of ICT particularly Internet to provide relevant information to respective investors and transactional services for the purposes of reducing information and bureaucratic costs. The information dimension provides an opportunity for investors to access various information regarding the location especially information on compliance with host country institutions. On the other hand, the transactional dimension allows businesses to interact with governments especially in the application and submission of various forms and permits necessary to comply with government regulations. It is argued that e-government has the potential to reduce the amount of time and money which businesses should spend when complying with government rules and regulations (Eggers, 2004b). Using the informational and transactional dimensions, the author also presents five ways from which e-government can reduce *transaction cost* of complying with government rules and regulations. These five ways include: 1) providing information in one easy-to access location; 2) simplifying and streamlining reporting requirements; 3) reducing the number of forms; 4) making transactions (paying fees, obtaining permits) easier; and 5) helping businesses understand what regulations apply to them, and how to comply with them.

## 2.1.3 Transaction Cost

Williamson defines transaction costs as the work that individuals or organizations have to put in terms of effort, time and various expenditures in order to obtain relevant information for contract negotiation, bargaining and enforcement (Williamson, 1985). Any cost associated with information search is called ex-ante transaction cost (Brian & Justin, 1996; Standifird & Marshall, 2000; Zacharakis, 1997). Similarly, Ex-ante transaction costs can

be all costs incurred for setting up the business venture and may include negotiation costs, communication costs and other costs of obtaining government authorization and approval for the transaction (Coiera, 2000; Gray & Jarosz, 1995). Transaction costs can also be categorized as coordination cost and motivation cost, information cost and strategic cost (Coase, 1960; Milgrom & Roberts, 1992; Natal, 2004). Following Williamson's definition, it is obvious that transaction cost can be conceived as both monetary and non-monetary transaction costs.

As far as Foreign Direct Investments are concerned, foreign investors have to incur some cost prior to business start ups. Since these costs are ubiquitous before business operations, they are considered as ex-ante transaction costs. Making investment abroad in whichever entry mode is one of the risky decisions (Barkema, Bell, & Pennings, 1996; Johanson & Vahlne, 1977; Zacharakis, 1997) which requires accumulation of knowledge about the host country environment. Acquiring quality information on local institutions becomes pivotal before committing resources in foreign markets. Both private and public information are relevant for investors' investment decisions (Kinoshita & Mody, 1999; Loibl & Hira, 2009; Yeoh, 2000). Investors use public information to acquire knowledge on market size, stocks of infrastructure, costs of running business, foreign investment policies and other host country characteristics (Kinoshita & Mody, 1999). Valuable information is however costly to obtain and thus information cost is one of such additional costs facing foreign investors which local investors do not necessarily incur. On the other hand, costs of establishing a foreign business in many countries contribute a significant amount of ex-ante transaction especially cost of complying with government procedures and regulations. For example, it has increasingly been argued that the cost of establishing a business in developing countries is high because of unsound Business Environments resulting from excessive bureaucratic procedures, corruption and rent seeking (Kisunko, Brunetti, & Weder di Mauro, 1999; Morisset & Lumenga-Neso, 2002).

Therefore, foreign investors face two major ex-ante transaction costs prior to business operations. The first is information cost required to gather all necessary information about foreign markets. The second is entry cost which includes all costs required to comply with government procedures and authorization in starting a particular type of business. Following a definition used in the World Bank Doing Business surveys, entry cost implies all cost related to legal procedures required before a business can officially open its doors (Djankov, La Porta, Lopez-de-Silanes, & Shleifer, 2002). For host countries, public information accessibility and efficient bureaucratic institutions are indication of good business environment. Among variables of business environment necessary to promote FDI is good governance which include efficient public sector administration, efficient regulation, low corruption and transparency in government (Globerman & Shapiro, 2003, 2004; World-Bank, 2002).

# 2.2 Theory

It is crucial to note that there is no single theory of FDI and thus variety of theoretical models are used as guides in studying the location decision of multinational firms (Dunning, 2001; Gani & Sharma, 2003; Isabel, 2009). This theoretical framework is guided by the Institutional theory and OLI framework with a particular focus on one leg; Location advantages (L). Researches on Investment Environment (IE) has combined both Location advantage and institutional perspectives in studying host country business environment particularly in emerging markets (Campos & Kinoshita, 2003; Gastanaga, Nugent, & Pashamova, 1998; Hoskisson, Eden, Lau, & Wright, 2000; Peng, Wang, & Jiang, 2008) as drivers of FDI. The OLI framework by Dunning (Dunning, 1993, 1998) identifies three distinct advantages as determinants of FDI and MNE activity. The OLI framework or commonly known as 'eclectic theory' posits that a firm interested in FDI activity must have three advantages: Ownership advantage (O) i.e., possession of superior assets over its potential competitors. *Internalization advantages* (I) i.e., given Ownership advantages, it must be in the best interest for firm to use these advantages itself rather than selling or leasing them through market transactions. Location advantages (L) i.e., Ownership and Internalization advantages should be combined with at least some factor inputs (e.g. natural resources) located abroad (Dunning, 1980; Dunning, 2000; Dunning, 2001). In other words, Foreign Direct Investment occurs because firms possess certain ownership (O) advantages, which they exploit through a process of internalization (I) in countries that offer favourable location (L) advantages (Wint & Williams, 2002). In this paper, the focus is on the second leg of the tripod; Location advantages.

While location advantages in the host country have traditionally been considered in terms of natural resources especially for developing countries; the trend has shifted towards national host country institutions. National host country institutional regimes are becoming increasingly important as location specific competitive assets (Dunning, 2009). Emphasizing the influence of institutions on firms' activities, Peng argues, 'Since no firm can be immune from institutional frameworks in which it is embedded, there is hardly any dispute that institutions matter' (Peng, 2002). While institutions are increasing regarded as crucial location advantages for a country intending to attract foreign investors, there is still little common understanding among scholars on which institutions matter and why (Bevan, Estrin, & Meyer, 2004). Some of the host country institutional settings receiving greater attention among scholars are information accessibility and entry bureaucratic regulatory barriers. Why these two institutional variables matter in studying FDI location? This is because lack of information accessibility and excessive regulatory bureaucratic procedures increase cost of doing businesses in the host country and therefore may discourage foreign investment. For example, the low rate of FDI inflows in emerging economies have been associated with both lack of information on business operation and excessive

bureaucratic procedures in business processes which increase entry cost (Isobe, Makino, & Montgomery, 2000; Kinoshita & Mody, 2001; Morisset & Lumenga-Neso, 2002).

Because of high uncertainty and liability of foreignness in the foreign markets; foreign firms' entry decisions are driven by the accessibility of information in the host country. The uncertainties and information asymmetries facing foreign firms can be reduced by acquiring information. It is noteworthy to mention that information acquisition involves cost; therefore, in a world full of incomplete and asymmetric information, institutions help economic agents to economize on the basis of information and transaction costs (Hoskisson et al., 2000; Mudambi & Navarra, 2002). Due to high information cost that foreign investors have to incur relative to their counterparts local investors; the location decisions behaviours of foreign firms are informational driven (Goldstein & Razin, 2006; Mariotti & Piscitello, 1995). As a location response to the information asymmetry and uncertainties in foreign markets; foreign investors are likely to choose investment locations which offer better access to information in order to minimize their information cost (Azubuike, 2006; He, 2002; Mariotti & Piscitello, 1995).

On the other hand, recent international experience has shown that excessive administrative procedures required to establish and officially operate a foreign business impede FDI inflows (Morisset & Lumenga-Neso, 2002). High bureaucratic procedures increase entry cost on the side of investors and is highly correlated with corruption and bribes for government officials (Djankov et al., 2002; Morisset & Lumenga-Neso, 2002). Less corruption and efficient bureaucratic governments signal for minimal transaction costs to establish businesses and therefore attract Foreign Direct Investment (Campos & Kinoshita, 2003; Dollar, Batra, & Hallward-Driemeir, 2001; Gastanaga et al., 1998). There is an increasing recognition among scholars that administrative procedures and the costs (monetary and non monetary) associated with them can influence the location of multinational firms (Dollar et al., 2001).

However, there is a growing literature favouring the argument that Information and Communication Technologies (ICT) can reduce transaction cost, liability of foreignness and uncertainty. The underlying theoretical argument is that development and diffusion of Information Communication Technologies are creating an 'information economy' in which information is among the vital resources and basis for competition (Talero & Gaudette, 1995). In this regard, the role of Information Communication Technologies is to act as devices which may be used to acquire and process information thereby reducing uncertainties and transaction cost (Addison & Heshmati, 2004; Bedia, 1999). The basic premise of this argument is that the advent and successful adoption of ICT particularly Internet is said to simplify accessibility of commercial and political information that was previously unavailable or hardly restricted by economic actors (Gholami et al., 2006). For example, Internet is considered as the helpful tool to disseminate and promote investment opportunities (Lozada & Fishler, 2005) and thus facilitates internationalization process (Danford, 2007, 2008). Similarly, e-government may have positive impact on other variables which impede foreign investors in developing countries, e.g. improving the efficiency of the public administrations and reducing bribes and corruption in business transactions (Ojha et al., 2008). Based on this view, ICT particularly Internet has the power to sufficiently offer opportunities for public and private information accessibility which ultimately may reduce liability of foreignness (de laTorre & Moxon, 2001). Table 1 summarizes examples of constructs from International Business theories and models of FDI which are likely to be influenced by the increasing global ICT diffusion.

#### **Insert Table 1 - here**

As indicated in Table 1, there is plethora of literature on how ICT can impact various theories and models. The list of these selected constructs is not exhaustive but it provides the theoretical basis of the argument. While most of the arguments are positioned on ICT application in the business sector under the umbrella of E-COMMERCE; the recent literatures suggest that the logical argument applies in the public sector under the umbrella of E-GOVERNMENT. For example, it is argued from the transaction cost perspective that Internet–based sources of information and other online services from the government can help to clarify rules, procedures, process, rights, obligations and responsibilities to the customers e.g.; firms or citizens. This will lead to reduced uncertainty when transacting with the government. Assuming other things being equal, the reduced uncertainty results in low opportunism (likelihood of bureaucrats' rent seeking) and therefore lower transaction cost (bribes) (Ojha et al., 2008). Based on the above theoretical discussion, it is logically suffices to think why ICT becomes among the drivers of FDI. The next part of the literature presents the relationship between constructs with a special application of ICT in the government sector, i.e., e-government to its customers (businesses).

## 2.2.1 Relationship between Constructs

Based on the discussion above, the next step is to show how constructs are related to each other. Since, e-government is a by-product of ICT (Iqbal & Seo, 2008) the interest is on the relationship between e-government, transaction cost and FDI inflows. In order to clearly elaborate the expected relationship based on the theoretical stance, the propositions are formulated based on two arguments as indicated below.

#### 2.2.1.1 Information Cost Argument

Governments have increasingly been implementing e-government as a tool to reduce both informational and entry costs to foreign investors (Arrunada, 2007; Awan, 2008; Azubuike, 2006; Cho, 2003; Eggers, 2004a, 2004b). There may be two reasons why these countries are increasingly implementing e-government. First, using e-government as their institutional reform efforts to attract FDIs; secondly, as a response to high competitiveness

for FDI among nations (Mudambi, 1998; Oman, 2000). ICT particularly the Internet is an efficient and effective way to deliver government information, increase transparency and reduce corruption (DiRienzo, Das, Cort, & Burbridge, 2007; Shim & Eom, 2008; Yong Hyo & Byung-Dae, 2004) and therefore reduces search cost and minimize liability of foreignness (de laTorre & Moxon, 2001; Thompson, Rust, & Rhoda, 2005). The amount of publicly available information in a particular country influences the pre-entry cost, e.g.; the more public information is accessible, the lower the cost a firm has to pay for own research (Adams, 2006).

In searching for a location at the pre-investment stage, most foreign investors seek information on doing business in the host country including information on required permits, business licenses procedures and labour regulations; information on investment climate conditions including political and economic stability and legal framework; information on costs of doing business in the country including labour costs, property costs and utility costs (Kotler & Gertner, 2002; UNIDO, 2003). Internet-based sources of information can help firms to acquire this information during the internationalization process (Danford, 2008). Government agencies such as Investment Promotion Agencies (IPAs) in their promotion efforts use Internet marketing to provide this information to investors (Loewendahl, 2001; Lozada & Fishler, 2005; Lozada & Kritz, 2007). Investment Promotion Agencies which strive to providing up-to-date, detailed and accurate data (information) on their websites can increase the likelihood of their countries (investment locations) being included in the short list for investment considerations (Harding & Smarzynska Javorcik, 2007). Therefore, it might be expected that provision of accurate and reliable information on the Internet about the host country business environment is likely to reduce information cost facing foreign investors (Coiera, 2000; Esteves & Joseph, 2008; Ha & Coghill, 2008; Savvides, 2006).

Electronic information may improve market functioning by promoting efficient flow of information and thus reduce asymmetric information resulting from market failure (Bakos, 1991; de laTorre & Moxon, 2001; Lau, 2005; Thomas, Joanne, & Robert, 1987) by providing one stop opportunity for information access when choosing FDI location (DeBenedictis et al., 2002). Internet has influence on host country location advantage because of reduced transportation cost and distance (both physical and cultural) and liability of foreignness due to increased access to private and public information (de laTorre & Moxon, 2001). Since information cost is one of the key factors for location choice by Multinational Enterprises (MNEs) (Adams, 2006; Azubuike, 2006; Loibl & Hira, 2009; Mariotti & Piscitello, 1995); adoption of e-government is expected to reduce search cost associated with information gathering for FDI location. Consequently, such flow of useful information infrastructure to businesses can attract Foreign Direct Investment (Lau, 2005; Singh, 2003).

## 2.2.1.2 Bureaucratic Institutions and Corruption Argument

In a similar argument but in a different perspective, Internet increases access to information infrastructure, a necessary condition for transparency and openness thereby reducing corruption and transaction cost in International Business (DiRienzo et al., 2007). Corruption has traditionally been associated with unsound business environment and weak governance structure (Globerman & Shapiro, 1999; Pajunen, 2008). As a result, corruption is continually becoming one of the important variables of the location advantage (Dunning, 2001; Habib & Leon, 2002). Therefore, low rate of Foreign Direct Investments inflows in developing countries have been associated with rampant corruption in businesses (Dupasquier & Osakwe, 2006). A negative relationship between host country institutions and Foreign Direct Investment inflows has been reported in previous studies; (c.f., Habib & Leon, 2002; Wei, 2000). Accordingly, high level of corruption in host countries shifts ownership preferences towards joint ventures rather than whole owned ventures (Javorcik & Wei, 2000). E-government adoption ensures easy access to information and so is transparency which implies less corruption (Aubert & Reiffers, 2004; Iqbal & Seo, 2008). Recent empirical studies have reported a strong correlation between e-government adoption and corruption (DiRienzo et al., 2007; Pathak, Gurmeet, Rakesh, & Smith, 2007; Shahkooh, Fasanghari, & Abdollahi, 2008). E-government can be an effective tool to eliminate all forms of bureaucratic corruption (Bhatnagar, 2003; Pathak et al., 2007) such as bribes in acquiring business permits and registrations which increase business start up cost. Electronic publication of public information increases transparency and openness in transactions with the government; which leads to low opportunism on the side of bureaucrats and hence lower transaction cost such as bribes and delayed time (Ojha et al., 2008).

Apart from Internet-based information, e-government is said to offer other several benefits to investors. Agility has become a common terminology of modern competitive business today and thus time matters for investors. In a country where business entry procedures take excessive time, potential investors are more likely to lose money and hence are willing to locate their investment elsewhere (Morisset & Lumenga- Neso, 2002). Similarly, bureaucratic institutions and their related costs, e.g.; bribes increase the cost of establishing a foreign business (Djankov et al., 2002; Doh et al., 2003; Kehoe, 1998). E-government offers an opportunity for firms to use online transactions such as applications on business permits, licenses and tax registration (Awan, 2008; Ha & Coghill, 2008) which reduce entry transaction cost. The ultimate outcome of online transactional services is cost minimization (Awan, 2008; Davidrajuh, 2004) resulting from reduced paper and printing costs; reduced time from frequent visits to government offices moving from one counter to another and avoiding bureaucratic procedures. Costs of bureaucracies e.g.; corruption and bribes are reduced because some of the work of agents (bureaucrats) is substituted by Internet technology (Ojha et al., 2008). Moreover, online transactions can reduce transport and communication costs during contract negotiation and submission of formal entry documents because Internet enabled communication shrinks problems related to geographical distances.

The major role of e-government transactional services in this sense is to simplify administrative procedures used by governments as regulation of entry. As Heeks (2002) argues, one of the key roles of e-government is to improve the internal performance of the public sector through e-administration. Regulation of entry can be narrowly defined in terms of number of procedures firms must go through, time required to complete a particular official transaction and the cost involved (Djankov et al., 2002). A quality regulatory framework should be efficient in terms of cost, effective in form of clear regulatory and policy purpose, transparent and accountable (Bertok, Beth, Konvitz, Rodrigo, & Ehlermann-Cache, 2006). Administrative procedures in many countries are excessive and pose burdens to firms particularly in acquiring business licenses and permits. Since time matters for investors in order to benefit from agility strategies such as first mover advantages in markets and innovations; excessive administrative procedures may discourage investments. It has been argued that excessive administrative procedure and their related direct and opportunity cost such as delays in time may negatively influence the location behaviour of MNEs (Dollar et al., 2001).

Accordingly, excessive bureaucratic procedures create rooms for bureaucratic corruption such as bribes in obtaining various government approvals. Such bureaucracies increase costs to firms, can impede market entry, discourage innovation and creates uncertainties for business to quickly respond to new market opportunities which ultimately discourage both domestic and foreign investments (Bertok et al., 2006). According to the World Bank, while it takes 2 days to start a business in Australia, it takes about 215 for the same activity in the Democratic Republic of Congo (World Bank, 2004). With existing intense competition for Foreign Direct Investment, countries with excessive regulatory entry may be more disadvantaged in attracting Foreign Direct Investment compared to their counterparts.

Consequently, many countries have increasingly been adopting and implementing e-government strategies to reduce administrative barriers to investors and thus create favourable investment environment to attract Foreign Direct Investment (Bertok et al., 2006; Mucavele, 2003; World Bank, 2004). From this perspective, e-government can be a tool to create favourable institutional environment in host countries. There is a positive correlation between number of procedures in starting a business in a particularly country and cost involved whereby countries with low number of procedures being successful through implementation of e-government programmes, e.g.; single registration form accessible via Internet (World Bank, 2004). As some authors argue, the implementation of e-government to many countries is expected to reduce entry costs of complying with regulatory procedures and hence attract Foreign Direct Investment (Brown, 2009; Lau, 2005; Morisset & Lumenga- Neso, 2002; Saidi & Yared, 2004). These findings, suggest that there might be a relationship between e-government adoption and time necessary to start a business in a particular country. Therefore, efficient adoption of e-government can strengthen the host country institutions which can reduce ex-ante entry transaction cost in starting businesses. This can be interpreted in terms of reduced time, money and efforts such as number of procedures to go through in obtaining business licenses, permits and other business registrations such as taxes. The ultimate outcome of this process will be favourable business environment which will lead to Foreign Direct Investment attraction.

## **Insert Figure 1 - here**

In summary, figure 1 summarizes the relationship between constructs. Since government information accessibility and inward Foreign Investment are said to be positively correlated (Azubuike, 2006; UNIDO, 2003); then, foreign investors are likely to choose investment locations which offer better access to information in order to minimize their information cost. On the other hand, if corruption discourages Foreign Direct Investment and e-government reduces bureaucratic corruption; then it can be logically argued transitively that e-government adoption and Foreign Direct Investment are related. Therefore, countries with high level of e-government adoption are associated with efficient bureaucratic institutions which lower transaction cost in business start up due to favourable institutional business environments and attractive investment location and thus ultimately expected to promote Foreign Direct Investment. Based on these tenets, three propositions are generated as follows;

- P1: E-government adoption and Foreign Direct Investment inflows will be positively related.
- P2: E-government adoption and transaction costs will be negatively related
- **P3**: The relationship between E-government adoption and Foreign Direct Investment inflows will be moderated by transaction costs.

#### 3. Discussion

The location choice for Foreign Direct Investment involves two types of ex-ante transaction costs. One is information cost and the other is entry cost of complying with government regulatory procedures. In their totality, both increase the cost of doing businesses and thus may impede Foreign Direct Investments. Since uncertainties and information asymmetry in FDI location choice increase information cost (Matambalya & Wolf, 2001); it is logically suffices to argue that FDI locations are informational driven (He, 2002; Mariotti & Piscitello, 1995). I have argued in the literature section that as far as the purpose and motivation of direct involvement by a direct investor in the host country is a strategic long term interest with the enterprise to exert a significant degree of influence on the management of the enterprise (OECD, 1992, 2008); then gaining such a control will necessarily imply direct interactions with host country institutions especially in complying with some regulatory requirements. Although governments strive for simplifying these regulatory requirements; there are still

cumbersome procedures in evaluating and screening FDI projects at the point of entry. The transaction cost in terms of time and money required to obtain various licenses, permits and the approvals needed may be considerable and thus can negatively influence the cost-efficiency of the location (Cho, 2003). Therefore, both costs of information and regulatory entry procedures are important part of ex-ante transaction costs which need to be considered in studying FDI attraction.

It has been argued that diffusion of Information Communication Technologies is an important variable assisting a location to create efficiencies; and therefore becoming a determining factor for FDI attraction (Gani and Sharma). Reciprocating to ICT potentiality, host country governments are increasingly implementing e-government as an innovative institutional tool (Jun & Weare, 2001) for effective public information accessibility and efficient transparent bureaucratic system. If properly implemented and intelligently used, e-government can help host country governments to create competitive local business environment. This can result from increasing public information access which may reduce investors' search cost; and increasing bureaucratic efficiencies which may reduce costs of bribes and red taps in business transactions (Buss & Karkowski, 2005). Hence, the proposition on the relationship between e-government and FDI is based on these tenets.

#### 4. Conclusion

Studies on the impact of ICT on International business are still limited and even more, few available studies are at the infancy stage in terms of theory development and usage (Grönlund, 2010). Although vast normative literature supports the argument that e-government adoption reduces transaction cost and promotes Foreign Direct Investment; empirical evidence to support such beliefs is needed based on clear theoretical stance. This paper aims at integrating ICT and International Business literature to establish a grounded conceptual framework that would give a logical flow of arguments on why the relationships should be expected. Specifically, the author develops a theoretical framework guided by the Institutional theory and OLI framework with a particular focus on the Location advantages to show the impact of e-government on host country institutions. This article contributes a one step ahead to moving from the theoretical domain towards the empirical realm.

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Table 1. Potential impacts of ICT on some selected International Business (IB) theories

Authors	Theory/Construct of IB	Selected elements of the construct driven by ICT
(Clemons & Row, 1991; de laTorre & Moxon, 2001; Ojha et al., 2008)	Transaction Cost/ Internalization theory	Information cost (search Cost), Uncertainty, Opportunism and Monitoring cost can be reduced
(de laTorre & Moxon, 2001; Nachum & Zaheer, 2005)	Location Advantage and Distance	Decreasing transport cost, communication cost and information cost can shrink distance (physical, cultural and institutional)
(de laTorre & Moxon, 2001)	Liability of foreignness	Uncertainty is decreased due to increased availability of public and private information
(de laTorre & Moxon, 2001; Ojha et al., 2008)	Principal-Agency theory	In case of online transactional services, the duties of the agent can be reduced or entirely eliminated
(Iqbal & Seo, 2008; Ojha et al., 2008)	Bureacratic institutions and Corruption	Information accessibility reduces uncertainty, elimination of middlemen increases transparency and hence bureaucratic corruption may decrease.

Source: Author's construct

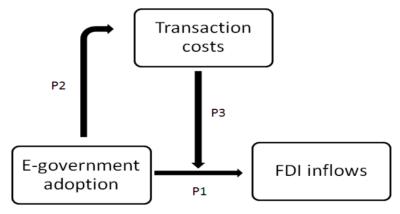


Figure 1. A Proposed Conceptual Model