Determination of Market Values and Risk Premia of Multi-national Enterprises and Its Application to Transfer-pricing

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Abstract
Valuing a multi-national enterprise (MNE) using the discounted cash flow method (DCF) requires the joint determination of the market value of its equity (MVE) together with the equity risk premium (ERP) the firm should earn, since the latter is part of the discount rate used in the calculation of the MVE. This paper presents a theoretical derivation of how MVE and ERP can be calculated simultaneously under fairly general conditions and an application example. Besides firm data on free cash flow to equity the only external data needed are the risk-free rate of interest and a parameter indicating the required market risk premium per return volatility. The method presented allows for consistent valuation in particular of those firms that are not publicly listed and where ownership shares are not publicly traded. It also allows comparing the cash flows themselves to market returns on equally risky assets. This latter possibility is useful in transfer pricing, where the profit levels of dependent subsidiaries of MNEs are frequently under investigation.

Keywords: firm valuation, DCF, CAPM, risk premium, transfer pricing

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1. Introduction
The discounted cash flow method (DCF) is frequently used for the valuation of firms or other assets. Since it consists of discounting future cash earnings, an appropriate discount rate needs to be applied. Such a discount rate would contain an individual equity risk premium (ERP) the firm should earn given its risk profile; such a risk premium is usually derived with recourse to the Capital Asset Pricing Model (CAPM). (Note 2)

For publicly listed firms an estimate of the individual risk premium may be derived with the use of publicly available stock market data. Once the risk premium is known, the applicable discount rate is also known and the market value of equity (MVE) can be calculated. If the firm to be valued is not publicly listed, the risk premium and hence the applicable discount rate cannot be determined separately from and before determining the MVE (Note 3). Nevertheless, such a risk premium can be derived from the firm’s profit and loss and balance sheet data by examining the free cash flow to equity (FCFE).

This paper presents a theoretical illustration of how MVE and ERP can be calculated from a firm’s own cash flow data. A general solution for the simultaneous determination of the MVE and ERP and conditions for its existence are derived. Applications for valuation of multi-national enterprises and in transfer pricing are discussed.

The remainder of the paper is structured as follows. Section 2 reviews common concepts of accounting for risk in firm valuation. The model and general solutions are presented in section 3. Section 4 discusses possible applications and conclusions. Auxiliary calculations are presented in the appendices.

2. Background: Accounting for Risk in Firm Valuation

When valuing firms by DCF, the crucial question is regularly the valuation of risky future cash flows; an approach frequently chosen involves discounting the cash flows by a discount rate including a risk premium such as can be derived using a CAPM approach. (Note 4)

The discount rate represents the (opportunity) cost of capital invested; if the cash flows valued are those accruing
to equity (FCFE), i.e. after deduction of any costs of debt financing, then the discount rate represents the cost of
equity financing or the required (minimum) expected return on equity financing. (Note 5)

Note that this interpretation implies a second role for the discount rate as cost of equity financing. Namely, the
investor expects that future cash flows as a percentage of the market value of the equity invested (the MVE) will
be at least as high. Hence when profits of individual firms are viewed as returns on equity invested, CAPM can
also be used to compare individual firms’ profits against a market benchmark. (Note 6)

One of the main conclusions of the CAPM theory is that an adequate remuneration for the risks assumed by an
equity investment is given by the market risk premium multiplied by the covariance of the returns on the equity
invested with the market return. (Note 7)

Since that covariance contains a measure of the volatility of the returns on the equity invested, an adequate
equity risk premium (ERP) is also a function of the volatility of the returns on the equity invested. In fact,
empirical analyses using historical financial markets data show that the ERP paid by the capital market for the
assumption of risk corresponds to a multiple of the standard deviation of the Returns on Equity (RoE). (Note 8)

While these empirical results are derived from data on investments in financial markets, the same principles
should also apply when an investor finances an enterprise directly. As a consequence, the pricing of an
enterprise’s products should be set such that the resulting profits can be expected to adequately remunerate the
firm’s equity investors for the risks they have taken in financing the enterprise. Recent research shows that this is
in fact the case and that firm’s average RoEs tend to increase with the volatility of those RoEs. (Note 9)

3. Modeling: Simultaneous Determination of Market Value and Risk Premium

This section presents a simple theoretical model that can be solved simultaneously for the MVE and the ERP and
a numerical example of its application.

According to the standard convention in the CAPM, the required return for any asset i, r_i, can be expressed as:

\[ r_i = r_f + \beta_i (r_m - r_f) \]  

and

\[ \beta_i = \frac{\sigma_{im}}{\sigma_m^2} = \frac{\rho_{im} \sigma_i \sigma_m}{\sigma_m^2} \]  

where \( r_f \) denotes the risk-free rate of interest, \( r_m \) denotes the market return, \( \sigma_{im} \) and \( \rho_{im} \) denote the covariance and
the correlation coefficient, respectively, between firm i’s return on equity and the market return, \( \sigma_i \) denotes the
standard deviation of asset i’s return, \( \sigma_m \) denotes the standard deviation of the market return, and \( \sigma_m^2 \) denotes the
variance of the market return.

Suppose asset i is a particular firm financed with a debt to equity ratio of \( \delta \) (Note 10) and taxed at rate \( \tau \), then
equation (2) becomes (Note 11)

\[ \beta_i = (1 + (1 - \tau)\delta) \frac{\rho_{im} \sigma_i \sigma_m}{\sigma_m^2} \]  \( (2') \)

define \( \alpha_i \) as:

\[ \alpha_i = (1 + (1 - \tau)\delta) \frac{\rho_{im}}{\sigma_m} (r_m - r_f) \]  

For the firm i, let \( C_i \) be its contemporary FCFE, \( r_i \) its required return on equity (the applicable discount rate), and
\( g_i \) the expected growth rate of \( C_i \). Firm i’s market value of equity will then be given by \( V_i \):

\[ V_i = \frac{C_i}{(r_i - g_i)} \]  

Furthermore, let \( \sigma_{C_i} \) be the standard deviation of FCFE, then the required return on equity can be expressed as
(Note 12)

\[ r_i = r_f + \alpha_i \sigma_{C_i} \left( \frac{1}{V_i} \right) \]  

where
\[ \sigma_i = \sigma_C \left( \frac{1}{V_i} \right) \]  
(6)

Simultaneous solution of equations (4) and (5) then yields
\[ V_i = \frac{c_i - a \sigma_{C_i}}{(r_f - g_i)} \]  
(7)

and
\[ \hat{r}_i = \frac{r_f C_i - g_i a \sigma_{C_i}}{C_i - a \sigma_{C_i}} \]  
(8)

Note that equations (4) and (5) form a unique well-defined solution as long as the following parameter condition is satisfied:
\[ \forall r_f > < g_i; C_i > < a \sigma_{C_i} \]  
(Note 13)  
(9)

Condition (9) implies that for a well-defined solution to exist, a high-growth cash flow must also exhibit a relatively high volatility (and a low-growth cash flow a low volatility). A proof for the uniqueness of the derived solution is given in appendix 2.

A numerical example of this solution method is presented and illustrated graphically below. To solve for the market value of equity \( V_i \) and the cost of equity \( r_i \) simultaneously, we solve equations (4) and (5) simultaneously. This corresponds to finding graphically the unique intersection between the two equations. In order to show them together in a single figure, one of them has to be inversed. Hence, define the inverse of equation (5) as
\[ r_i^{-1}(V_i) = V_i^{inv} = \frac{a \sigma_{C_i}}{r_f - r_f} \]  
(10)

Then we can show equations (4) and (10) as well as the equilibrium solution graphically (Note 14). For a yearly cash flow of EUR 10m growing at a rate of 2% pa with a cash-flow volatility of EUR 5m pa, a risk-free rate of 5% pa and a risk parameter of 1, the market value of equity will be EUR 166.667m and the cost of equity will be 8% pa, and the risk premium will be \( 1 \times 5/166.667 = 3 \) percentage points. This solution is shown in figure 1 below.

![Figure 1. \( V_i(r_i) \) and \( V_i^{inv}(r_i) \) – the valuation solution](image)

Description: Own calculations, parameter values \( \{ C_i, g_i, r_f, \alpha, \sigma_{C_i}\} = \{10, 2\%, 5\%, 1, 5\} \), solution \( \{ V_i, r_i \} = \{166.67, 8\%\} \). The steeper of the two functions is \( V_i^{inv}(r_i) \) (since \( r_f > g_i \)).

The risk parameter of 1 is assumed to be estimated externally (Note 15); however, it can also be derived from underlying market parameters according to equation (2’). In our example, the parameters are: a debt/equity ratio of 1, a tax rate of 30%, a volatility of the market return of 5% pa, a market risk premium (the difference between market return and risk-free return) of 5% pa, and a correlation between the firm’s equity return and the market return of 0.588.

The next two figures illustrate the sensitivity of the solution shown in figure 1 with respect to changing cash flow.
volatility $\sigma_{C_i}$.

As cash flow volatility increases, the equilibrium market value falls whereas the equilibrium return on equity rises.

4. Application: Conclusions for the Valuation of Multi-national Firms

The method presented above allows the application of the DCF modeling with FCFEs leading to the derivation of an adequate ERP directly from the firm’s own cash flow data; the only external data needed are the risk-free rate of interest and a parameter indicating the required market risk premium per return volatility. This allows for consistent valuation of firms including of those firms that are not publicly listed and where ownership shares are not publicly traded.

Besides valuation of a firm given its cash flows this method also allows comparing the cash flows themselves to market returns on equally risky assets. This latter possibility is potentially useful in transfer pricing, where the profit levels of dependent subsidiaries of MNEs are frequently under investigation. OECD transfer pricing guidelines, i.e. taxation guidelines with respect to income that derives from controlled transactions between subsidiaries and/or with owners within an MNE, stipulate that the pricing of these transactions and the resulting profits must be such that uncontrolled third parties would have agreed voluntarily to undertake such transactions; this is known as the arm’s length standard (Note 16). In principle this implies that prices for goods and services are set at market prices and that profits should earn a market return that adequately remunerates individual risk. (Note 17)

Examples for applications in transfer pricing include the pricing of adequate remuneration of contract manufacturers in the automobile industry as well as the determination of adequate profit shares between several risk-bearing co-entrepreneurs within a multi-national enterprise (Note 18).

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References


**Notes**


Note 4. See, e.g., Kruschwitz/Löffler (2005).

Note 5. FCFE is widely used and can be particularly useful for the valuation of firms with varying gearing (debt/equity financing) ratios. This normally requires detailed modeling of financing structure and interest charges when deriving the relevant cash flows. See, e.g., Shaw (2007), p. 15.

Note 6. This builds the basis for applications in transfer pricing – discussed in section 4 below – where arm’s length (market) prices and profits should also include equity risk premia.

Note 7. This is illustrated in section 3 below; see in particular equations (1) and (2).


Note 9. Lutz/Kleinfeldt (2012) analyzed a panel of about 160,000 firms for the years 1992 to 2007. When earnings are set in relation to invested capital, risk measured as earnings volatility emerges as the only stable determinant of income; firms with higher volatility of returns to shareholder funds tend to have higher average returns to shareholder funds.

Note 10. With a constant ratio of debt to equity (in market values), the required return to equity will also be constant - see, e.g., Velez-Pareja et al. (2008). With a constant and known return to equity, the market value of equity can be calculated – see, e.g., Schwetzler/Darijtschuk (1999).

Note 11. According to Modigliani/Miller (1958), equation (2) denotes the pure investment risk (captured by the “asset beta”) whereas equation (2’) also captures the additional financing risk due to debt financing – see also, e.g., Schwetzler/Darijtschuk (1999).

Note 12. Let the cash flow of period t be a random variable that grows at a yearly rate \( \sigma_i \) but is otherwise serially independent; then both \( \sigma_i \) and \( \sigma_i \) are well-defined – see appendix 1.

Note 13. If condition (9) is violated, no positive-valued solution exists.

Note 14. The figures presented illustrate the derivation of the solution, the proof of its uniqueness, and parameter sensitivity. All figures were rendered by numerical calculation using Mathematica 8.0 (© Wolfram Research, Inc.).


Note 16. The arm’s length standard for the assessment of transfer prices remains consensus among the OECD member states. See Para 1.6 and 1.12 of the OECD guidelines (OECD (1995/2001/2010)).

Note 17. OECD guidelines also prescribe that risk should be accounted for when determining international prices for goods and services between different subsidiaries of MNEs. Since the adequacy of transfer prices is most commonly measured by comparisons of profit-level indicators, such as profit after taxes, between independent firms and comparable subsidiaries of MNEs, the OECD principles also directly imply that risk should be accounted for when valuing resulting profits of such subsidiaries of MNEs. Compare Para 1.27 of the OECD guidelines (OECD (1995/2001/2010)). See Chapter IX of the OECD guidelines for new OECD considerations regarding business restructurings changing corporate risk profiles.


Note 19. Using the end-of-period convention and noting that \( \text{Cov}(a \ X, \ b \ Y) = a \ b \ \text{Cov}(X, \ Y) \).
Appendixes

Appendix 1. DCF Volatility

Derivation of the variance of the market value of equity given constant growth in expected cash flows and their volatilities. Let the cash flow of firm \( i \) in period \( t_j \) be

\[
C_{it} = (1 + g_i)C_{i0}
\]

where \( C_{i0} \), the cash flow in period 0, is a random variable. Then the variance of the market value of equity is given as (Note 19)

\[
\sigma_{C_i}^2 = \frac{1}{(1+r)^2} \sum_{t_j=0}^{\infty} \sum_{t_k=0}^{t_j} \left( \frac{1}{1+r} \right)^{t_j+t_k} \text{Cov}(C_{it}, C_{i0})
\]

(A.1.2)

\[
\sigma_c^2 = \frac{1}{(1+r)^2} \sum_{t_j=0}^{\infty} \sum_{t_k=0}^{t_j} \left( \frac{1+g_i}{1+r} \right)^{t_j+t_k} \text{Cov}(C_{i0}, C_{i0})
\]

(A.1.3)

\[
\sigma_v^2 = \frac{1}{(1+r)^2} \sum_{t_j=0}^{\infty} \sum_{t_k=0}^{t_j} \left( \frac{1+g_i}{1+r} \right)^{t_j+t_k} \sigma_{C_i}^2
\]

(A.1.4)

\[
\sigma_{C_i} = \frac{1}{(g_i-r_i)^2} \sigma_{C_i}
\]

(A.1.5)

and the standard deviation as

\[
\sigma_{C_i} = (1 + g_i)\sigma_{C_i}
\]

(A.1.6)

Hence we have:

\[
\sigma_{C_i} = (1 + g_i)\sigma_{C_i}
\]

(A.1.7)

The volatilities (standard deviations) of the firm value and the cash flows are proportional to their respective discounted expected values. This corresponds to the heteroskedasticity often exhibited by empirical data.

Appendix 2. Uniqueness of the Solution for MVE and Roe

To show uniqueness of the solution given in equations (7) and (8), we compare the curvature of the cost-of-equity equation (6) with that of the inverse of the market-value-of-equity equation (5) which is given by

\[
V_i^{-1}(r_i) = r_i^{\text{ev}} = \frac{C_i}{V_i} + g_i
\]

(A.2.1)

The first derivatives of equations (A.2.1) and (6) with respect to the market value of equity are given by:

\[
\frac{\partial r_i^{\text{ev}}}{\partial V_i} = -\frac{C_i}{V_i^2}
\]

(A.2.2)

and

\[
\frac{\partial r_i}{\partial V_i} = -\alpha_i \frac{\sigma_{C_i}}{V_i^2}
\]

(A.2.3)

respectively.

Note that given condition (9), equations (A.2.1) and (6) have an intersection given by equations (7) and (8). Furthermore, given equation (9) we have

\[
-\frac{C_i}{V_i^2} < (>) -\alpha_i \frac{\sigma_{C_i}}{V_i^2}
\]

(A.2.4)

i.e. equations (A.2.1) and (6) intersect only once. QED