

Planning Production Capacity Using Time Series Forecasting Method and Linier Programming

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Abstract

The objectives of this research is to determine the amount of production planning capacity sow talc products in the future utilizing previous data from january to december in year 2017. This researched considered three forecasting method, there are Weight Moving Average (WMA), Moving Average (MA), and Exponential Smoothing (ES). After calculating the methods, then measuring the error value using a control chart of 3 (three) of these methods. After find the best forecasting method, then do linear programming method to obtain the exact amount of production in further. Based on the data calculated, the method of Average Moving has a size of error value of Mean Absolute Percentage Error of 0.09 or 9%, Weight Moving Average has a size error of Mean Absolute Percentage Error of 0.09 or 9% and with Exponential Method Smoothing has an error value of Mean Absolute Percentage Error of 0.12 or 12%. Moving Average and Weight Moving Average have the same MAPE amount but Weight Moving Average has the smallest amount Mean Absolute Deviation compared to other method which is 262.497 kg. Based on the result, The Weight Moving Average method is the best method as reference for utilizing in demand forecasting next year, because it has the smallest error size and has a Tracking Signal not exceed the maximum or minimum control limit is ≤ 4 . Moreover, after obtained Weight Moving Average method is the best method, then is determine value of planning production capacity in next year using linier programming method. Based on the linier programming calculation, the maximum amount of production in next year by considering the forecasting of raw materials, production volume, material composition, and production time obtained in one (1) working day is 11,217,379 pcs / year, or 934,781 pcs / month of finished product. This paper recommends the company to evaluate the demand forecasting in order to achieve higher business growth.

Keywords: forecasting, raw material, linier programming

1. Introduction

1.1 Introduce the Problem

Demand planning in general is known forecasting. Forecasting is an objective calculation using the data in the past, to specify something in the future. The necessary forecasting that must done by the company is product demand from customer requirements. By find out forecasting of production planning it can assist the company in determining the amount of product that should be in production. Therefore, with the forecasting, the company can achieve the goals and decision-making in determining the production capacity. However, in forecasting activities required the implementation of methods, it aims to minimize forecasting errors.

TEMPO Group is one of the Indonesian companies that engaged in an FMCG (Food Manufacturing Consumer Goods) and one of the business in this company is producing the powder for babies which need raw materials is talc. The company undertook its production demand planning still using conventionally method only on demand request, does not have a methods of Production Planning and Inventory Control, therefore, there is no effective method in order to calculate production planning forecasting.

Previous research states that only the implementation of forecasting methods, without calculating the planned production capacity. Therefore, the forecasting technique by calculating the maximum planning of production capacity is also intended to solve the problems that occur and perform an accurate production planning in

response to customer demand in order to achieve effective and efficient value.

1.2 Explore Importance of the Problem

The results obtained advantage and contribute for learning development of science PPIC (Production Planning Inventory Control) and the company can be used as an input in activities of production planning. Moreover, production planning and control activities can be able controlled and can reduce wastage as well as maintaining consumer satisfaction.

Nasution and Prasetiawan (2008) described Demand forecast is the level of demand for products that are expected to be realized for a certain period of time in the future. Forecasting this request will be a very important input in the company's planning and control decisions.

1.3 Relevant Scholarship

Margaretha (2015) in their paper describes using time series forecasting techniques seems to be a good strategy if demand is highly volatile or resources are scarce.

Cheng, Akkarapol, Beyca, Le, Hui Yang, Zhenyu (2015) Time series forecasting has become essential toward advancing the way we manage and control complex real-world systems—from a conventional detection–diagnosis–mitigation to a more proactive prediction–prognosis–prevention paradigm.

1.4 State Hypotheses and Correspondence to Research Design

The forecasting method is based on the use of variable relationship pattern analysis to be estimated with the time variable, which is the time series. Here are some of the Time Series methods used to find Forecast Demand (Demand Forecasting), such as:

1). Moving Average (MA)

(Moving Average) is a method of forecasting that is act by taking a group of observation values, find out the average value as a forecast for the period in further. Single Moving Average method has special characteristics that is :

- a. To determine the forecast in the future period requires historical data over a period of time. For example, with a 3 month moving average, the 5th month forecast is only made after the 4th month finishes / ends. If the month of the 7th month moving average can only be made after the 6th month ends.
- b. Increasingly time period of moving average, the slicking effect is more visible in the forecast or resulting in a smoother moving average

2). Weight Moving Average (WMA)

Weighted Moving Avarage Method is the same simple moving average calculation method, but it needs a coefficient of weighing and is used if there is a trend in the past pattern. Included in the quantitative method is the econometric model, the input-output analysis model and the regression model. The weighted moving average model is more responsive to change, since data from the new period is usually given greater weight. View the historical pattern of the actual data of the request, in the event of a substantial change or unstable movement during that time period. Use a weighted moving average forecasting model

3). Exponential Smoothing (ES)

Exponential Smoothing method is the procedure of continuous improvement for forecasting for the latest observation object. This forecasting method emphasizes the exponentially decreasing priority of older observational objects. On the exponential smoothing there is one or more of the specified explicit smoothing parameter, and these results determine the weight imposed on the value of observation.

2. Method

The process of making this research through several stages which are interrelated and support each other. Starting with the preliminary studies by studying the previous studies used as a reference for determining the title to be appointed. After the title was set, next step is the creation of constraints and formulate the issues that will be discussed. After that, the creation of constraints and formulate the problem is identify to the need for data to be used and needed, which correspond to the theme and title and can meet the answers to the existing problems. In collecting data done by interview and literature study, interview conducted to the main person who in charge in production department.

2.1 Research Method

This research is included in quantitative research, which is about research that is calculating and systematic. In

the process of quantitative research is a lot of doing calculations done systematically, well planned and structured. In the writing of this research, research methods conducted by determining the appropriate forecasting methods and can be applied in the company and also make the forecasting prediction in further. how to use the data processing as follows:

1). Tabulation

This technique arranges data in the form of tables or diagrams. In this research the table is used for forecasting process, error value and control chart

2). Data Analysis

As to be obtained in processing the data are:

- a. Calculates demand forecasting using *Moving Average*, *Weight Moving Average* and *Exponential Smoothing* methods.
- b. Comparing the results of forecasting obtained by using the error value and map control.
- c. Calculate production planning using linear simplex programming.

3. Results

3.1 Data Actual

Forecasting is an important thing that must be conducted by the company in order to plan the needs of raw materials, therefore, it required to choice an appropriate forecasting methods in order the forecasting value results not big different from the reality. The demand data of talc powder raw material in year 2017 is shown in Figure 1 below.

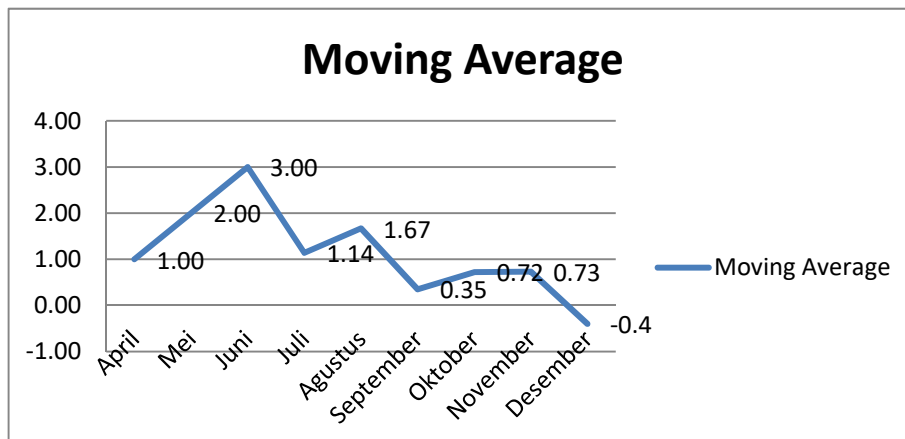


Figure 1. Graphic actual demand in 2017

3.2 Forecasting Method Calculation

In making this research the author uses the method of Time Series which include: Moving Average method, Weight Moving Average, and Exponential Smoothing. Then the calculation will be conducted as follows :

1). Moving Average (MA) method

Moving Average method is a method of forecasting where the number of data requests in the previous period is divided by the number of data in that period.

$$D^*t = \frac{Dt-1 + Dt-2 + \dots + Dt-m}{N}$$

Notes:

n = number of time series used

D*t = forecasting for the coming period

Dt = demand actual in period t

Dt-m = Data for next period

the moving average is selected 3 (three) months because the demand changes significantly over time, then the forecast should be aggressive, so a small N value is more suitable. Here is the calculation with data of powder demand in 2017, with shown in Figure 2.

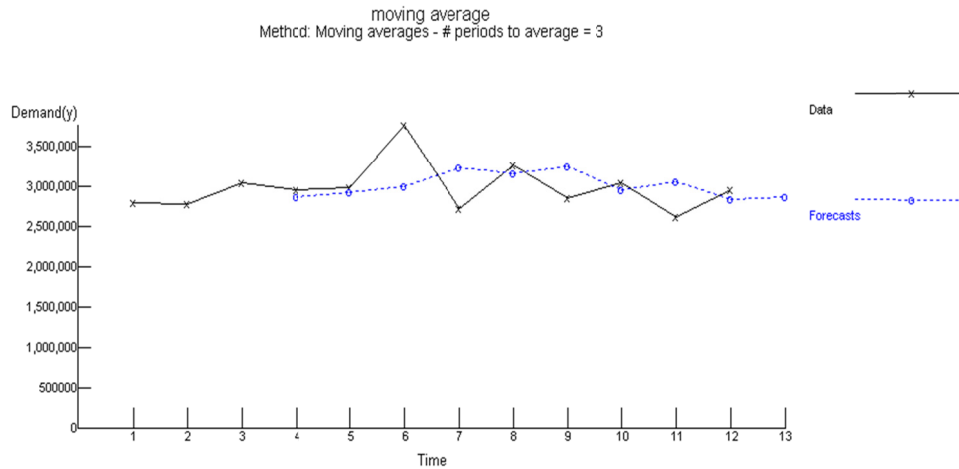


Figure 2. Graphic moving average

After the calculation of forecasting, next will be calculated error rate. The required data is the value of forecasting errors (e) and the squared error values (e²) will be able to simplify the calculation of error rates by MAD, MSE and MAPE methods. The formula for finding the value of forecasting errors (e) and the squared error values (e²) is by reducing the actual query data to the forecast value according to the period.

Table 1. Tracking signal using moving average method

Period	Demand	Forecast	Error	RSFE	Absolute	Cumulative	Cumulative	Tracking
N	D	D't	E	= (5)	= Error	Absolute Error	MAD	Signal
(1)	(2)	(3)	D-D't	Cumulative	(6)	= (7) = Cumulaitve	(8) = (7)/(1)	(9)=
			(4)	(4)	Absolute	(6)		(5)/(8)
					(4)			
Jan	2791625							
Feb	2772230							
Mar	3045500							
Apr	2953190	2869785	83405	83405	83405	83405	83405	1.00
May	2990440	2923640	66800	150205	66800	150205	75102.50	2.00
Jun	3759400	2996376.7	763023	913228	763023	913228.33	304409.44	3.00
Jul	2726785	3234343.3	-507558	405670	507558	1420786.67	355196.67	1.14
Agu	3262080	3158875	103205	508875	103205	1523991.67	304798.33	1.67
Sep	2851375	3249421.7	-398047	110828	398047	1922038.33	320339.72	0.35
Oct	3044645	2946746.7	97898	208727	97898	2019936.67	288562.38	0.72
Nov	2620725	3052700.0	-431975	-223248	431975	2451911.67	306488.96	-0.73
Dec	2948390	2838915.0	109475	-113773	-113773	2561386.67	284598.52	-0.40

After the calculation in the control chart, the Tracking Signal can be seen from the Moving Average Method graph, the result of this method does not exceed the maximum limit of ≤4. The highest Tracking Signal is in June that touches 3.00 is still within the maximum limit, but will still be compared with other methods.

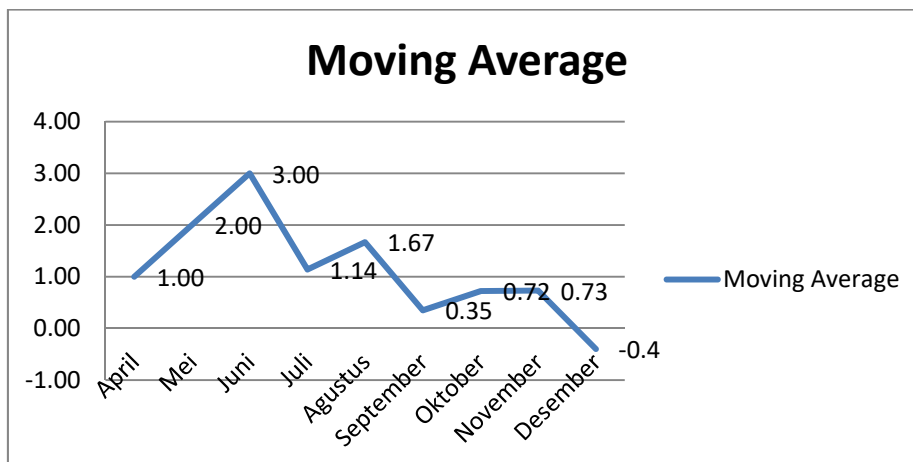


Figure 3. Tracking signal moving average method

2). *Weight Moving Average (MA) Method*

Weight Moving Average Model is more responsive to change, because the new data from the period is usually given more weight. A moving average model n-period weighted (Weighted Moving Average), stated the following:

$$D't = (w1.Dt - 1) + (w2.Dt - 2) + (wn.Dt - n)$$

Notes:

D't = forecasting for the coming period

Dt = Demand actual in period t

w1 = weights given in the period t-1

w2 = weights given in the period t-2

w3 = weights given in the period t-n

n = period

Giving weight to the model weight moving average of 3 (three) monthly weighted, with following:

Table 2. Weight coefficient of weight moving average

Period (month)	Coefficient
1 month ago	0.4
2 months ago	0.4
3 months ago	0.2
Total	1

Calculation result of forecasting with the actual data of demand can be seen using the graphic in the next page :

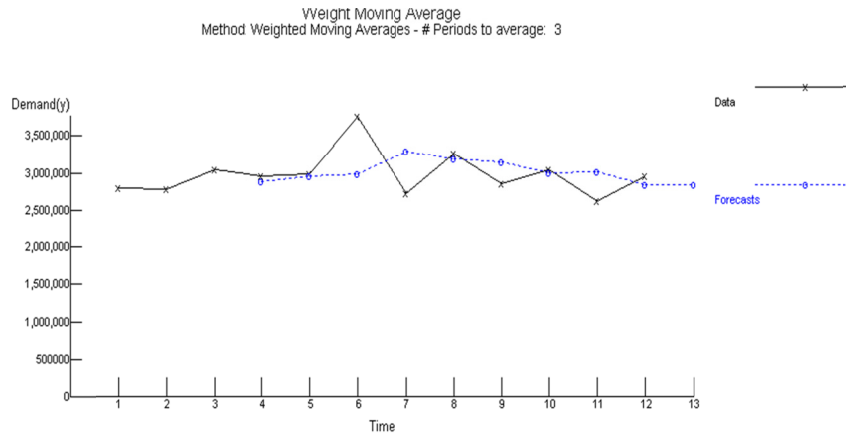


Figure 4. Graphic weight moving average

Tracking signal of forecasting errors (e) and the squared error values (e²) with calculation of error rates by MAD, MSE and MAPE methods as shown in table below :

Table 3. Tracking signal using weight moving average method

Period N (1)	Demand D (2)	Forecast D't (3)	Error E = D-D't (4)	RSFE = (5) Cumulative (4)	Absolute Error (6) = Absolute (4)	Cumulative Absolute Error (7) = Cumulative (6)	Cumulative MAD (8) = (7)/(1)	Tracking Signal (9) = (5)/(8)
Jan	2791625							
Feb	2772230							
Mar	3045500							
Apr	2953190	2885417	67773	67773	67773	67773	67773	1.00
May	2990440	2953922	36518	104291	36518	104291	52145.5	2.00
Jun	3759400	2986552	772848	877139	772848	877139	292379.7	3.00
Jul	2726785	3290574	-563789	313350	563789	1440928	360232.0	0.87
Agu	3262080	3192562	69518	382868	69518	1510446	302089.2	1.27
Sep	2851375	3147426	-296051	86817	296051	1806497	301082.8	0.29
Oct	3044645	2990739	53906	140723	53906	1860403	265771.9	0.53
Nov	2620725	3010824	-390099	-249376	390099	2250502	281312.8	-0.89
Dec	2948390	2836423	111967	-137409	111967	2362469	262496.6	-0.52

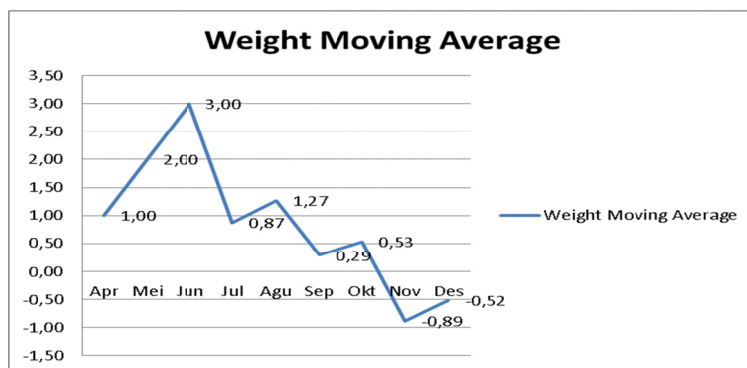


Figure 5. Tracking signal weight moving average method

After the calculation of the control chart can be seen in graph of Weight Moving Average Method, the result of this method is not exceeding the maximum limit of ≤ 4 . The highest Tracking Signal is in June that touches amount 3.00 is still within the maximum limit, but will be compared with other methods.

3). Exponential Smoothing (ES) Method

Exponential Smoothing is a repeating calculation constantly which uses the latest data. Each data is weighted, where the weights are used with α . The α symbol can be determined freely, which reduces the forecast error. In this calculation using the weights of 0.99 due to the significant fluctuations weights used approaches a value of 1, so it will approach a more accurate value. The value of constant α can be selected between 0 and as it is: $0 < \alpha < 1$. Mathematically, the equation of exponential writing in below:

$$D't + 1 = \alpha.Dt + (1 - \alpha).D't$$

Notes:

$D't + 1$ = value of forecasting for next period

A = constanta (0-1)

D = data in period t

$D't$ = average smoothed to period t-1

Demand forecasting calculations using Exponential Smoothing, the graph is shown below :

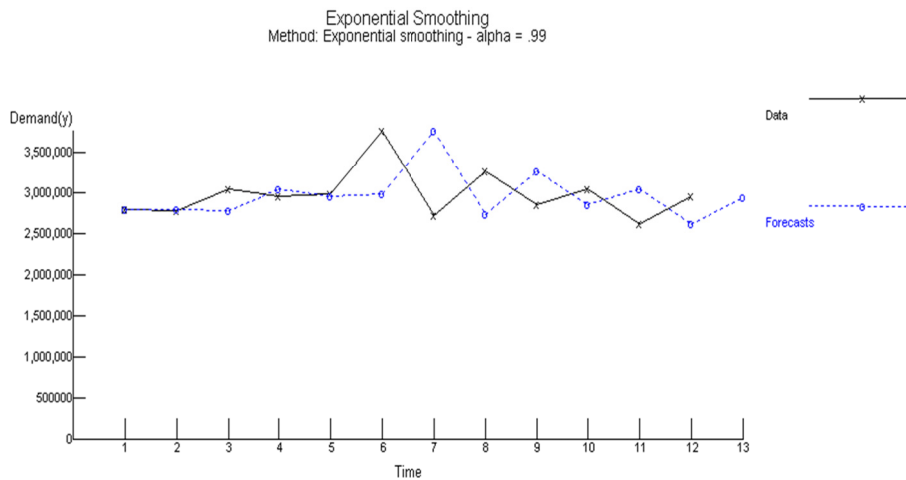


Figure 6. Graphic exponential smoothing (ES)

Tracking signal of forecasting errors (e) and the squared error values (e²) with calculation of error rates by MAD, MSE and MAPE methods as shown in table below :

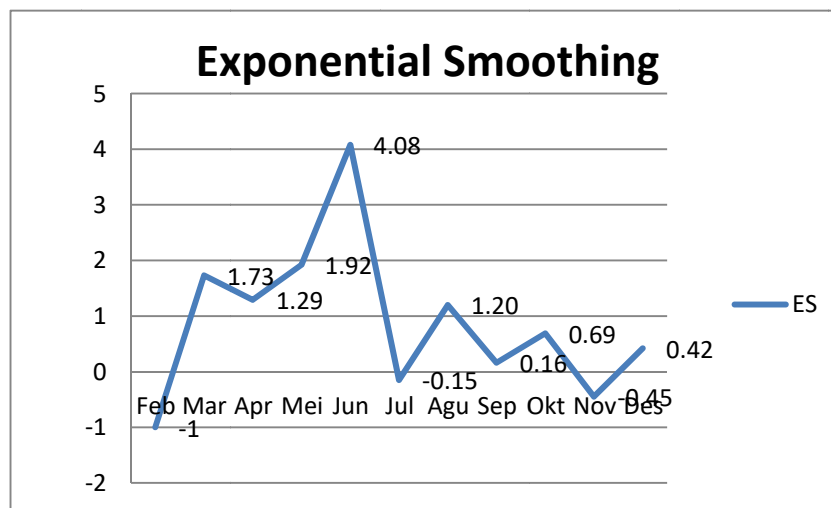


Figure 7. Tracking signal exponential smoothing method

Table 4. Tracking signal using exponential smoothing (ES) method

Period N (1)	Demand D (2)	Forecast D't (3)	Error E = D-D't (4)	RSFE (5) = Cumulative (4)	Absolute Error (6) = Absolute (4)	Cumulative Absolute Error (7) = Cumulative (6)	Cumulative MAD (8) = (7)/(1)	Tracking Signal (9) = (5)/(8)
Jan	2791625							
Feb	2772230	2791625	-19395	-19395	19395	19395	19395	-1
Mar	3045500	2772424	273076.05	253681.05	273076	292471	146235.5	1.73
Apr	2953190	3042769	-89579.24	164101.81	89579	382050	127350.1	1.29
May	2990440	2954086	36354.21	200456.02	36354	418404	104601.1	1.92
Jun	3759400	2990076	769323.54	969779.56	769324	1187728	237545.6	4.08
Jul	2726785	3751707	-1024921.76	-55142.20	1024922	2212650	368775.0	-0.15
Agu	3262080	2737034	525045.78	469903.58	525046	2737696	391099.4	1.20
Sep	2851375	3256830	-405454.54	64449.04	405455	3143150	392893.8	0.16
Oct	3044645	2855430	189215.45	253664.49	189215	3332366	370262.8	0.69
Nov	2620725	3042753	-422027.85	-168363.36	422028	3754393	375439.3	-0.45
Dec	2948390	2624945	323444.72	155081.37	323445	4077838	370712.6	0.42

After calculation in the control chart can be seen from the graph exponential smoothing method, the results of this method exceeds the maximum limit of the highest Signal Tracking ≥ 4 was in June that touched the figure of 4.08, so this method is less accurate demand planning activities.

4. Discussion

Based on the forecasting method calculation in above, can be seen from the error value (error) which is the smallest, means resulted from the error value can be known about the reason the risk of errors occurring. Because being an forecaster person should have a mistake, and as much as a forecaster person have to known many mistakes but a forecaster cannot eliminate uncertainty, otherwise, only can reduce the uncertainty. Forecasting accuracy indicators are Mean Absolute Deviation (MAD), Mean Square Error (MSE) and Mean Absolute Percentage Error (MAPE). To know the control chart that is using Tracking Signal.

Table 5. Results of forecasting method

No.	Forecasting Method	MAD	MSE	MAPE
1	<i>Moving Average</i>	284.598,5	136.500.264.862,3	0.09
2	<i>Weight Moving Average</i>	262.496,6	131.241.939.347,6	0.09
3	<i>Exponential Smoothing</i>	370.712,5	225.928.094.308,6	0.12

After the comparison, there are 3 elements that can determine the accuracy of forecasting. Mean Absolute Percentage Error is a measure of the relative error. MAPE is usually more means than MAD because the percentage error MAPE stating the results of the actual demand against the forecast during a certain period which would provide information the percentage error is too high or too low. The above shows that the Moving Average and the Moving Average has a Weight smaller than MAPE Exponential Smoothing that is has the same value of 0.09 or 9%. However, the Weight Moving Average has a size smaller than the MAD Moving Average, so the Weight Moving Average Method is a method which is best among the Moving Average and Exponential Smoothing and can be used as recommendations for PT TEMPO Group in conducting product demand forecasting.

After it is known which is the best method, and then subsequently do the determination of capacity planning the warehouse using the method of Simplex solver. Because the best method is already known then only the best method is shown in the map control. The Assessment undertaken include:

- 1). Priority 1 = Total production of powder per shift of at least 2 (may be more, not less)
- 2). Priority 2 = Production of 1 talc required 800 gr talc plus 500 gr of mixed material

3). Priority 3 = Production time is equal to (approximate) time available (should not be more, may be less)

In accordance with a linear equation then obtained the equation:

$$C1 = X1 \geq 2$$

$$C2 = 800X1 + 500X2 = 1$$

$$C3 = 20X1 + 20X2 = 360$$

By using the simplex program solver, then obtained a production target per year as follows:

Table 6. Calculation of data

Target Cell (Max)

Cell	Name	Original Value	Final Value
\$D\$10	Max X1	11217378,88	11217378,88

Adjustable Cells

Cell	Name	Original Value	Final Value
\$D\$9	Variable X1	-1,253333333	-1,253333333
\$E\$9	Variable X2	2,053333333	2,053333333

Constraints

Cell	Name	Cell Value	Formula	Status	Slack
\$G\$6	<=	24	\$G\$6<=\$H\$6	Binding	0
\$G\$5	<=	8	\$G\$5<=\$H\$5	Not Binding	2
\$G\$7	<=	16	\$G\$7<=\$H\$7	Binding	0

		Variabel				
		X1	X2			
Constraint	C1	5	0	<=	-6.26667	2
	C2	800	500	<=	24	1
	C3	20	20	<=	16	360
Coef	F. Tujuan	35766385	27294439			
	Variable	-1.25333	2.053333			
	Max	11217379				

Based on the calculation, the maximum amount of production will be obtained by considering the forecasting of raw materials, production, material composition, and production time in 1 day by 11,217,379 pcs / year, or 934,781 / month of finished powder products.

5. Conclusion

The method that obtained from Time Series forecasting method calculation, there are Moving Average which has error value from MAD 284.598,5 pcs & MAPE 0.09, then Weight Moving Average method has MAD value from 262,496,6 pcs & MAPE equal to 0.09, and Exponential Smoothing method has the error value of MAD is 370.712,5 pcs & MAPE of 0.12. Weight Moving Average method has MAPE value below 10%, so it has a very good performance in demand forecasting. To know the average of absolute error the weight moving average method also has the smallest Mean Absolute Deviation (MAD) value so that the result of forecasting will be more accurate. Production planning using the selected time series method is the weight moving average method

according to the calculation of maximum decision of 11,217,379 powder / year, or 934,781 powder / month.

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