# Increasing Efficiency of Breeding Dairy Cattle in Agricultural Organizations of the Russian Federation

Anatoliy Timofeevich Stadnik<sup>1</sup>, Sergey Aleksandrovich Shelkovnikov<sup>1</sup>, Yvgeniy Vladimirovich Rudoy<sup>1</sup>, Danil Maksimovich Matveev<sup>1</sup> & Gabdrahmanov Marat Maniehovich<sup>1</sup>

<sup>1</sup>Novosibirsk State Agrarian University, Russian Federation

Correspondence: Anatoliy Timofeevich Stadnik, Dobrolyubova Street, 160, Novosibirsk, 630039, Russian Federation.

Received: November 17, 2014	Accepted: December 5, 2014	Online Published: March 20, 2015
doi:10.5539/ass.v11n8p201	URL: http://dx.doi.org/10	).5539/ass.v11n8p201

# Abstract

This work examines the current state of dairy cattle breeding in Russia and in the Siberian Federal District, on the example of the Novosibirsk region. Main disadvantages of the existing mechanism of state support for agriculture are defined. The authors propose a set of economic indicators that help to improve efficiency in allocating state funding on the basis of production volumes and the level of production costs in a separate agricultural organization, municipality, natural and economic zone and the region as a whole.

Keywords: agriculture, government regulation, dairy cattle, efficiency

# 1. Introduction

During the last decade, the Ministry of Agriculture has been paying increased attention to development of breeding dairy cattle industry, which significantly degraded in the period of reforming economy. Active implementation of target-oriented federal and departmental programs, in conjunction with annual growth in the amount of state support since 2005 have significantly reduced the rate of cattle stock decreasing, and in some sub-federal regions, a positive trend in the volume of industry gross domestic product is observed. 2009 saw the beginning of the construction of modern cattle breeding complexes based on the use of resource-saving technologies of stock keeping, whose product is commercially viable not only within the country but also in the international market.

However, in the regions of the Siberian Federal District, reduction in dairy livestock is observed. In 2012, as compared to 2000, the number of cows in all categories of farms decreased by 42%, including that in agricultural organizations - by 33%. The produced milk is only enough to satisfy 78% of people's demand based on the norms established by the Institute of Nutrition of RAS. The main reasons for the current situation in these regions are harsh climatic conditions for keeping animals and for formation of forage reserve in farms, which leads to reduction in productivity and higher production costs as opposed to sub-federal regions located in the southern areas.

In modern conditions, development of new theoretical approaches and practical recommendations for the development of milk production in agricultural organizations on the basis of optimizing their production parameters, diversification, introduction of innovative technologies, government support has become vital.

A significant contribution to the study of current state and issues of state regulation in agriculture, particularly in dairy cattle breeding, was made by eminent scholars such as Cungu A., Gow H., Swinnen J. F. M., Vranken L., Von Witzke H., Polukhin A. A., Malyshkov V. I., Kovalev L. I., Kovalev I. L., Budanov I. A. Their works provided scientific basis for research study in strategic directions of market players development (Cungu et al., 2008; Von Witzke, 2008; Polukhin, 2014; Malyshkov, 2013; Kovalev & Kovalev, 2013; Budanov, 2013).

## 2. Main Part

The Siberian Federal District includes 12 sub-federal regions of the Russian Federation (4 republics, 3 provinces, 5 regions) located in various climatic zones with specific landscapes. This affects specialization of production in livestock breeding and its development in whole. A typical representative with developed agricultural sector of economy in this region is the Novosibirsk region. The rates of livestock development here are close to the average values for the District (Official website of the Federal State Statistics Service).

When comparing rate of the dairy cattle breeding development in the Novosibirsk region and in Russia as a whole, it was revealed that lack of differentiation in distribution of the state support during implementation of federal programs of agriculture development did not contribute to uniform development of the industry. This situation has led to a reduction in the number of cattle and dairy cattle population by almost 30% in the Novosibirsk region alone. With that, the growth in productivity allowed to prevent a decrease in gross milk production, both in the region and the country as a whole (Table 1).

•			-	•				
Indicator	2005	2009	2010	2011	2012	2013	2013 in % to 2005	
Cattle, thous. animals								
<b>Russian Federation</b>	21,625	20,671	19,968	20,111	19,930	19,564	90.5	
Novosibirsk region	699	565	551	553	522	491	70.3	
Cows population, thous. animals								
<b>Russian Federation</b>	9,522	9,026	8,844	8,976	8,858	8,661	91.0	
Novosibirsk region	282	227	221	220	217	199	70.6	
Milk production, thous. tons								
Russian Federation	31,070	32,570	31,847	31,646	31,756	30,529	98.3	
Novosibirsk region	819	784	757	775	713	654	79.9	

Table 1. Dynamics of livestock population and productivity

In accordance with the currently implemented "Development of agriculture and regulation of markets for agricultural products, raw materials and food for years 2013-2020" state program, the share of milk and dairy products from domestic agricultural producers should be 90.2 % by 2020. However, currently the majority of agricultural organizations of Siberia cannot ensure large scale reproduction capable of providing access to target indicators all on their own. At the same time, the maintaining competitiveness of enterprises in this climatic zones, especially of large organizations, is necessary for providing food products of own mass production for population, and state support should compensate for inevitably increased costs in the industry due to unfavorable climatic conditions in the region and underdeveloped market. Most agricultural organizations in Siberia operate in extreme conditions and require a completely different approach to development (Gabdrakhmanov, Shelkovnikov, Ovsyanko, & Kholodov, 2012; Matveev, Stadnik, & Stadnik, 2011).

In order to assess economic efficiency of producing certain types of agricultural products by enterprises, and to determine target values of state support, we propose to use such indicators as:

- Profitability of sales of gross agricultural products ( PS<sub>gap</sub> );
- Influence of the state support for agricultural production on profitability level (  $PP_{acp}^{SS}$  );
- Comprehensive indicator of defining efficiency of production in agricultural organizations ( $P_{GP}$ );
- Profitability of gross agricultural production based on state support ( $P_{GP}^{SS}$ );
- Effectiveness of state support ( $E_{SS}$ ).

The indicator of profitability of agricultural gross sales  $(PS_{gap})$  describes how mush funds are allocated for the organization per ruble of profit from the selling agricultural products, taking into account cost of producing of the whole gross product that it can use for repaying its responsibilities and for reproduction:

$$SP_{gap} = \frac{\sum (G_i - C_i)}{\sum G_i} \bullet 100, \tag{1}$$

where i is the kind of agricultural products;

*I* is the set of kinds of agricultural products;

Bi is the profit from sales of the i-th agricultural product,  $i \in I$ ;

*Ci* is cost of production of the *i*-th gross agricultural product,  $i \in I$ .

The difference between the sales proceeds and the cost of production of gross agricultural product is the realizable income from production of the i-th gross agricultural product or its variety.

The influence of the state support for agricultural production on profitability level can be assessed by the following formula:

$$RS_{gap}^{SS} = \frac{\sum (G_i + SS_i - C_i)}{\sum G_i} \bullet 100,$$
(2)

where  $RS_{ap}^{SS}$  is the return on sales from gross agricultural product with due regard to state support; SSi is the state support for agricultural production from the budgets of all levels, attributable to the financial

result. The comprehensive indicator of defining the efficiency of production in agricultural organizations - return on investment in gross agricultural production ( $P_{GP}$ ) is calculated by the following formula:

$$P_{GP} = \frac{\sum (G_i - C_i)}{\sum C_i} \bullet 100.$$
(3)

Thus, using this indicator, one can assess the efficiency of producing a particular type of agricultural products, group, industry, or in the whole for the organization. The profitability of gross agricultural production with due regards to state support ( $P_{GP}^{SS}$ ) can be calculated by the following formula:

$$P_{GP}^{SS} = \frac{\sum (G_i + GP_i - C_i)}{C_i} \bullet 100.$$
(4)

Then the efficiency of the state support for agricultural production will lie in the rate of increasing the actual level of profitability of the gross agricultural production with due regards to state support to its target values:

$$E_{SS} = \frac{P_{GP}^{SS} - P_{GP}}{P_{GP}^{tar} - P_{GP}} \bullet 100 \ge 100\% .$$
(5)

Calculation of the proposed indicators is shown in Table 2.

Table 2. Results of the agricultural production and its budget support in the agricultural organizations of the Novosibirsk Region\*

Indicators	2008	2009	2010	2011	2012
Revenue from product sales, million rubles	14,998	19,890	20,716	25,156	26,445
costs associated with primary production, million rubles	17,389	22,307	24,854	25,492	30,056
State support for agricultural production from the budgets of all levels, classified as financial result	1,051	1,831	1,464	1,381	1,711
Level of profitability, %	11.4	12.4	4.6	7.6	9.1
The level of profitability with due regard to state support, %	19.1	22.9	12.7	14.0	16.8
Profitability of sales of agricultural products, %	-15.9	-12.2	-20.0	-1.3	-13.7
Profitability of sales of agricultural products with due regard to state support, $\%$	-8.9	-2.9	-12.9	4.2	-7.2
Profitability of gross agricultural production, %	-13.8	-10.8	-16.6	-1.3	-12.0
Profitability of gross agricultural production with due regard to state support, $\%$	-7.7	-2.6	-10.8	4.1	-6.3
Efficiency of state support for agricultural production, %	11.3	16.1	10.3	13.1	10.9

\* Compiled by the author basing on the financial statements of agricultural organizations in the Novosibirsk Region for 2008-2012.

With the level of profitability at 16.8%, the profitability of gross agricultural production in the agricultural organizations in the Novosibirsk region in 2012 was minus 12.0%, and with the state support - minus 6.3%. Similar situation exists in other regions of Siberia and the Far East: in Krasnoyarsk (respectively 18.1; -15.0 and 3.6) and the Altai (16.9; 5.7 and 3.6) provinces, Omsk (5.9; -13.1 and -8.9), Tomsk (21.2; -3.4 and 11.4), Amur (24.8; -6.9 and 7.6), Irkutsk (18, 6; -15.9 and -6.7), Kemerovo (10.7; -15.4 and -10.2) regions, Republics of Khakassia (5.4; 24.5 and -7.3) and Altai (23.2; -29.7 and -20.1).

The program of agriculture development and regulation of markets for agricultural products, raw materials and food stuffs for 2013-2020 includes the development of milk production as one of its priorities, using competitive advantages of regions. This should contribute to preservation of workforce in rural areas, ensuring economic and physical availability of foodstuffs on the basis of nutrition norms of food consumption for sensitive population, and increasing income of agricultural manufacturers in 2020.

However, the achievement of these goals is impossible without changing approaches to defining the scope and directions of the state support for the industry that are primarily focused on achieving specified profitability level of production and size of subsidies per 1 kg of milk sold.

For example, in the Novosibirsk region, the state support for agricultural organizations is used on the basis of gross milk yield, but its size varies considerably from year to year: from 25.4 million rubles in 2007 to 289.9 in 2012, which makes it impossible for producers to plan their long-term development programs. Thus, the profitability of milk sales in 2011 reached 46 %, but the profitability of its gross production with due regard to the state support accounted to only 13.6%, i.e., even the simple cost recovery is not ensured.

Analytical grouping that reflects the influence of the state support on efficiency of milk production in agricultural organizations of the Novosibirsk region revealed that the highest level of profitability of gross milk production (39.7%) is achieved in the group with the state support of about 6 million rubles per 1 farm, which ensures the best results with regard to performance indicators, too (Table 3).

Indicators	Groups of agricultural organizations by the level of state support for milk production, million rubles					
	0	0 - 0.5	0.5 - 1	1 – 3	> 3	
Number of farms in the group	82	106	34	36	23	
State support for milk received, average per farm, thousand rubles	0	213.4	681.2	1719.0	6009.0	
Livestock of dairy herds in an average household, animals	470	369	531	560	764	
Production costs, average per 1 cow, thousand rubles	33.9	31.7	34.4	39.9	47.0	
Level of merchantability, %	82.7	85.1	87.6	88.4	92.3	
Average annual yield per cow, kg	2945.9	3114.1	3384.4	3684.4	4342.7	
Level of milk sales profitability, %	33.5	38.9	39.5	40.2	42.2	
Level of milk sales profitability with due regard to state support, %	33.5	43.9	48.1	53.6	65.6	
Profitability of gross milk production, %	0.03	8.4	12.0	15.6	20.5	
Profitability of gross milk production with due regard to state support, %	0.03	11.9	18.9	26.7	39.7	

Table 3. Relationship of state size and efficiency of milk production in agricultural organizations of the Novosibirsk Region, 2012

It should be noted that 29.3% of the agricultural enterprises with dairy farming industry did not receive any state support for milk production in 2012. Only 32 agricultural organizations (11% of their total number) managed to independently, without any state support, exceed the profitability level of milk production by 40%, and 14 farms (5%) - by 60% (Gabdrakhmanov, 2012; Matveev, Stadnik, & Menyaykin, 2014).

Study of the experience of leading agricultural companies made it possible to find target values of gross output profitability that ensure its expanded reproduction at index value of 40-60% or more.

We have developed a method for determining the need for state support for agricultural production intended for ensuring its expanded reproduction on the basis of the indicator of profitability of gross agricultural production for each agricultural organization, municipal area, natural and economic zone and the region as a whole.

Then the target amount of the state support for gross milk production ( $SP_{milk}^{tar}$ ) is calculated by the following formula

$$SS_{milk}^{tar} = (C_{GMP} \bullet P_{GMP}^{tar} / 100 + 1) - B_{SM}^{act}, \qquad (6)$$

where  $C_{GMP}$  is the cost of gross milk production;

 $P_{GMP}^{tar}$  - target yield of gross milk production;

 $P_{MS}^{act}$  - actual profit from milk sale.

The required amount of state support per 1 kg of milk sold:

$$SS_{1kg}^{tar} = SS_{milk}^{tar} / PM, \tag{7}$$

where PM is the amount of milk sales, kg.

This method is simple and easy to use, and can be used to calculate necessary amount of support both at the level of a single product and at the level of their group, industry, agricultural manufacturer, district, region, and the country as a whole.

The proposed approach to defining target amounts of government support will contribute to adequation of business environment, since it takes into account the cost of products manufactured by agricultural enterprises that are initially in unequal economic conditions caused by climatic conditions, remoteness from markets, etc., and will make it possible for government bodies to understand the needs for support for agricultural organizations and to choose the direction and support mechanisms that ensure expanded reproduction.

-						
Year	State support, n	State support, million rubles		on, thousand tons	Yield per cow, kg	
	$1^*$	2**	1	2	1	2
2015	175	1,009	471	796	4,155	5,905
2016	177	1,017	469	800	4,282	5,931
2017	179	1,026	467	803	4,410	5,958
2018	182	1,035	465	807	4,537	5,984
2019	184	1,044	463	811	4,665	6,010
2020	187	1,052	461	814	4,792	6,036

Table 4. Forecast of milk production by agricultural organizations of the Novosibirsk region with various levels of government support

\* Inertial variant; \*\* Ensuring expanded reproduction.

In view of the proposed model (6), and the use of correlation-regression analysis, we predicted the need for state support for gross milk production in the whole of the Novosibirsk region till 2020. At the same time, two variants have been developed with due regards to various levels of support:  $1^{st}$  - inertial, based on existing industry trends and the level of its support;  $2^{nd}$  - providing expanded reproduction and making it possible by 2020, with budget costs of 1,052 million rubles, to manufacture 0.8 million tons of milk and reach 6,036 kg yield per cow (Table 4).

#### 3. Discussion

One of the main tasks in state regulation of agriculture today becomes the support for competitiveness of domestic agricultural producers, especially in Siberia, due to adverse climatic conditions of the region, and undeveloped market, by compensating for inevitably increased costs of agricultural production to the level of expanded reproduction, using another system of parameters. The recommended indicator, return on sales of gross agricultural product without and with regard to the state support, describes how much profit comes from sales of agricultural products and funds received as support, per ruble of cost for production of all gross production. The

comprehensive indicator used to define the efficiency of agricultural organizations, profitability of gross agricultural production, makes it possible to assess economic efficiency of producing an individual type of agricultural products, group, industry, or in the whole for the organization, both with and without government support.

## 4. Conclusions

1) Calculation of the efficiency of the state support for agricultural production as a growth in the rate of profitability of gross agricultural production due to the state support obtained before its target values, makes it possible to determine its role in refunding costs of agricultural organizations, or the extent to which the amount of support made it possible to reach the level of profitability of the gross agricultural production as a percent of target level.

2) The level of profitability of milk sales by agricultural organizations in 2012 was 46%, but profitability of its gross production with regard to state support was only 13.6%, which indicates the absence even of simple cost refunding in the industry. According to the grouping, 29.3% of the agricultural enterprises with dairy farming industry did not receive any state support for milk production in 2012. Only 32 agricultural organizations (11% of the total number) managed to independently, without state support, exceed the profitability level of milk production by 40%, and 14 farms (5%) - by 60%.

3) The developed method for determining the need for state support for agricultural production intended for ensuring its expanded reproduction on the basis of the indicator of profitability of gross agricultural production for each agricultural organization, municipal area, natural and economic zone and the region as a whole will make it possible for government bodies to understand the needs for support for agricultural organizations and to choose the direction and support mechanisms that ensure expanded reproduction.

## References

- Budanov, I. A. (2013). Resources and Conditions of Infrastructure Development in the Russian Federation. *Studies on Russian Economic Development, 24*(5), 422-432. http://dx.doi.org/10.1134/S1075700713050043
- Cungu, A., Gow, H., Swinnen, J. F. M., & Vranken, L. (2008). Investment with weak contract enforcement: Evidence from Hungary during Transition. *European Review of Agricultural Economics*, 35(1), 75. http://dx.doi.org/10.1093/erae/jbn001
- Gabdrakhmanov, M. M., Shelkovnikov, S. A., Ovsyanko, L. A., & Kholodov, P. P. (2012). State support as a Necessary Condition for Development of Dairy Cattle Breeding. *AIC: Economics, Management, 9*, 52-54.
- Kovalev, L. I., & Kovalev, I. L. (2013). Some Problems of Maintenance and Repair of Animal Husbandry. *Russian Journal of Agricultural and Socio-Economic Sciences*, *3*, 22-25.
- Malyshkov, V. I. (2013). Some Aspects of the Effective Relations between Government and Business. *Life Science Journal*, 10(4), 2679-2682.
- Matveev, D. M., Stadnik, A. T., & Menyaykin, D. V. (2014). Boosting the Investment Attractiveness of Agricultural Production. *World Applied Sciences Journal*, 31(8), 1535-1539.
- Matveev, D. M., Stadnik, A. T., & Stadnik, T. A. (2011). *Process Control in Agricultural Organizations* (p. 245). Novosibirsk: EKOR-kniga.
- Official website of the Federal State Statistics Service. Retrieved December 4, 2014, from http://www.gks.ru/
- Polukhin, A. A. (2014). Approaches for Justification Strategy Technical Modernization of Agriculture Given the Characteristics of Agricultural Development and Resource Provision Subjects of the Federation. *Russian Journal of Agricultural and Socio-Economic Sciences*, 24(12), 22-27.
- Von Witzke, H. (2008). The World Food Economy. *European Review of Agricultural Economics*, 35(1), 114. http://dx.doi.org/10.1093/erae/jbn005

## Copyrights

Copyright for this article is retained by the author(s), with first publication rights granted to the journal.

This is an open-access article distributed under the terms and conditions of the Creative Commons Attribution license (http://creativecommons.org/licenses/by/3.0/).